

Economic Contribution of BC Colleges

*Analysis of Investment Effectiveness
and Economic Growth*

Volume 1: Main Report

Prepared by:
M. Henry Robison, PhD and
Kjell A. Christophersen, PhD

CCbenefits Inc.

www.ccbenefits.com

TABLE OF CONTENTS

ACKNOWLEDGMENTS	iii
ACRONYMS	iv
SUMMARY	1
Investment Analysis.....	1
Economic Growth Analysis	1
Chapter 1 INTRODUCTION	3
Overview	3
Chapter 2 DATA SOURCES AND ASSUMPTIONS	5
Introduction.....	5
College Profile.....	5
<i>Revenues and Expenditures</i>	5
<i>Student Demographics</i>	7
<i>Opportunity Cost</i>	9
<i>Origin and Settlement Patterns</i>	12
Regional Profile.....	14
Social Benefits	15
<i>Health Savings</i>	16
<i>Crime Savings</i>	18
<i>Welfare and Unemployment Savings</i>	19
Summary.....	20
Chapter 3 INVESTMENT ANALYSIS	21
Introduction.....	21
Student Perspective.....	21
Taxpayer Perspective	26
<i>Broad Taxpayer Perspective</i>	26
<i>Narrow Taxpayer Perspective</i>	30
<i>With and Without Social Benefits</i>	32
Annual Private and Public Benefits Compared	33
<i>Who Benefits Most from Education?</i>	34
Conclusions	35

Chapter 4 ECONOMIC GROWTH ANALYSIS.....	36
Introduction.....	36
College Operations Effect.....	37
Student Spending Effect	39
Past Student Productivity Effect	40
Total Effect.....	45
Chapter 5 SENSITIVITY ANALYSIS	46
Introduction.....	46
Student Employment Variables.....	46
<i>Percent of Students Employed</i>	46
<i>Percent of Earnings Relative to Full Earnings</i>	47
<i>Results</i>	47
Regional Economic Development.....	48
<i>Economic Impacts Reported as Gross Sales</i>	49
Variables Requiring “Judgment”	50
<i>Alternative Education Opportunity</i>	51
<i>Attrition Variable</i>	51
RESOURCES AND REFERENCES	53
APPENDIX 1: GLOSSARY OF TERMS.....	59
APPENDIX 2: SHUTDOWN POINT	62
Introduction.....	62
Provincial and Local Government Support Versus Tuition.....	62
From Enrolment to Benefits	64
College Shutdown Point.....	64
Adjusting for Alternative Education Opportunities	66
APPENDIX 3: INVESTMENT ANALYSIS RESULTS—A PRIMER.....	68
Net Present Value (NPV).....	69
Internal Rate of Return (IRR)	70
Benefit/Cost Ratio (B/C)	71
Payback Period	72

ACKNOWLEDGMENTS

CCbenefits gratefully acknowledges the excellent support of the research staff at BC Colleges in making this study possible. Special thanks go to Jim Reed, Principal, Synachor Management Inc., who approved the study, and to Lynea Carlson, also of Synachor Management, who acted as a liaison between us and the individual research teams of the participating colleges. We would also like to express our appreciation to the Ministry of Advanced Education, especially Patty Beatty-Guenter, Manager, Student Research & Reporting, Information & Data Management Branch; Scott Shaw, Coordinator, User Information Services, Information & Data Management Branch; Julia MacDonald, Manager, Urban Institutions Unit, Colleges and University Colleges Branch; and Martha Thomas, Manager, Finance, Administration & Audit, Student Aid BC. Any errors in the report are the responsibility of the authors and not of any of the above-mentioned institutions or individuals.

Dr. M. Henry Robison, Co-Principal

Dr. Kjell A. Christophersen, Co-Principal

CCbenefits Inc.

CCbenefits Inc. is a leading provider of socioeconomic impact and strategic planning tools to community and technical colleges. To date the model developed by CCbenefits has been successfully applied to generate more than 700 studies in the United States and Canada. Questions concerning the approach, assumptions, and/or results should be directed to CCbenefits, c/o Drs. Kjell Christophersen and Hank Robison, PO Box 9008, Moscow, ID 83843; phone: 208-882-3567; fax: 208-882-3317; e-mail: ccbenefts@moscow.com.

ACRONYMS

ABE	Adult Basic Education
B/C	Benefit/Cost Ratio
CHE	Credit Hour Equivalent
ESL	English as a Second Language
GED	General Equivalency Diploma
HS	High School
IO	Input-Output Analysis
NCF	Net Cash Flow
NPV	Net Present Value
RR	Rate of Return

SUMMARY

This report presents the economic impacts generated by BC Colleges in the province. The study presents two analyses: 1) investment analysis from the perspectives of students and taxpayers, and 2) economic growth analysis to determine the relative contribution of BC Colleges to income in the provincial economy. Major findings are as follows:

INVESTMENT ANALYSIS

1. **Students:** The analysis recognizes BC Colleges as an investment on the part of students. Compared to a high school graduate, a student with a two-year diploma will see an increase in earnings of approximately \$334,000 over the course of a working lifetime, equal to about \$9,400 per year. This figure does not capture personal incidental benefits from education, including increased job satisfaction, improved health, and others. All in all, it is estimated that students will receive a 14.0% annual rate of return on their education investment.
2. **Taxpayers:** The analysis considers BC Colleges as an investment on the part of provincial and local government taxpayers. The economic growth effect of BC Colleges translates into increased provincial and local government revenues, plus an assortment of social savings stemming from reductions in crime, welfare, health care support, and others. Altogether, provincial and local government support of BC Colleges yields an investor rate of return equal to 14%, exceeding the assumed 4% opportunity cost of funds. This means that BC Colleges return more to taxpayers than they cost. The colleges not only pay for themselves but also provide a surplus that supports other government programs.

ECONOMIC GROWTH ANALYSIS

1. **College Operations Effect:** Direct earnings of BC College faculty and staff plus college operations spending increase income in the British Columbia economy by \$288.6 million. This is a conservative estimate discounted to account for monies withdrawn from the provincial economy to support the colleges.
2. **Student Spending Effect:** About 3% of BC College students come from outside the province to attend college in British Columbia. The spending effects of these out-of-

province students account for about \$23.9 million in added income in the British Columbia economy.

3. **Past Student Productivity Effect:** Newly skilled college-trained workers deepen the provincial and local economy's human capital. This results in higher wages for students, greater returns to property owners, increased tax revenues, and added incomes due to economy-wide multiplier effects. Altogether it is estimated that the productivity effects of BC Colleges' past and present students whose higher earnings and increased skills have been accumulating in the provincial workforce for the past 30 years yield a grand total of \$7.4 billion in added income to the current British Columbia economy.
4. **Total Effect:** Adding college operations, student spending, and past student productivity effects together, BC Colleges accounts for approximately \$7.7 billion of labour and non-labour income in British Columbia. This is equal to about 4.3% of total income in the provincial economy.

Chapter 1

INTRODUCTION

OVERVIEW

BC Colleges generate a wide array of benefits. Students benefit from higher personal earnings, and society benefits from cost savings associated with reduced welfare and unemployment, improved health, and reduced crime. Higher education, however, requires a substantial investment on the part of students and taxpayers. All education stakeholders, therefore, want to know if they are getting their money's worth. In this study, BC Colleges investigate the attractiveness of their returns relative to alternative public investments. Two main analyses are presented: 1) investment analysis, and 2) economic growth analysis.

The investment analysis captures private and public benefits that accrue to students and taxpayers in return for their educational support. Private benefits include higher earnings of students, while public benefits include growth in income plus an assortment of positive externalities such as improved health and lifestyle habits, lower crime, and lower incidences of welfare and unemployment. All of these annual benefits continue and accrue into the future, for as long as students are in the workforce. To determine the feasibility of the investment, the model projects benefits into the future, discounts them back to the present, and compares them with present costs. Results are displayed in four ways: 1) net present value, 2) rate of return, 3) benefit/cost ratio, and 4) payback period.

The economic growth analysis focuses on the contribution of BC Colleges to economic development by increasing consumer spending and raising the skill level of the labour force. This in turn leads to more jobs, increased business efficiency, greater availability of public investment funds, and eased tax burdens. In general, college-linked income falls under three categories: 1) income generated by annual BC College operating expenditures; 2) income generated by spending of BC College students; and, 3) income generated by BC College skills embodied in the workforce.

A note of importance: although the reports generated for BC Colleges are similar to those prepared for other colleges, the results differ widely. **These differences, however, do not necessarily indicate that some colleges are doing a better job than others.** Results are a reflection of location, student body profile, and other factors that have little

or nothing to do with the relative efficiency of the colleges. For this reason, comparing results between colleges is strongly discouraged.

The report has five chapters and three appendices. **Chapter 1** is an overview of benefits measured. **Chapter 2** presents data and assumptions underlying the analysis. **Chapter 3** presents investment analysis results from the student and taxpayer perspectives. **Chapter 4** considers the impact of BC Colleges on economic growth in the province. **Chapter 5** provides sensitivity analyses of some of the softer variables. **Appendix 1** is a glossary of terms. **Appendix 2** provides a detailed explanation of the shutdown point, an adjustment factor used to discount benefits. Finally, **Appendix 3** is a short primer on the investment analysis results.

Participating BC Colleges, Locations, and Credit Enrolments

College	Campuses/Learning Centres	Credit Enrolment, AY 2005-06
Camosun College	Victoria	12,736
Capilano College	North Vancouver, Squamish, Sechelt	8,831
College of New Caledonia	Prince George.	5,220
College of the Rockies	Cranbrook, Creston, Elk Valley, Fernie, Golden, Invermere, Kimberley	2,820
Douglas College	New Westminster, Coquitlam	12,726
Justice Institute of BC	New Westminster, Victoria, Maple Ridge, Kelowna, Vancouver	30,799
Langara College	Vancouver	13,045
North Island College	Courtenay, Campbell River, Port Alberni, Port Hardy, Ahousaht, Bella Coola, Cortes Island, Gold River, Ucluelet	4,018
Northern Lights College	Chetwynd, Dawson Creek, Fort Nelson, Fort St. John, Tumbler Ridge, Hudson's Hope, Dease Lake, Atlin	3,436
Northwest Community College	Terrace, Hazelton, Houston, Kitimat, Masset, Nass Valley, Prince Rupert, Queen Charlotte City, Smithers, Stewart	2,416
Okanagan College	Kelowna	8,586
Selkirk College	Castlegar, Nelson, Trail, Grand Forks, Kaslo, Nakusp	3,873
Vancouver Community College	Vancouver	16,502

Source: BC Colleges

Chapter 2

DATA SOURCES AND ASSUMPTIONS

INTRODUCTION

Estimating the benefits and costs of higher education requires three types of information: (1) the profile of the colleges and their student bodies, (2) economic profile of the province, and (3) statistics relating higher education to improved social behavior. For the purposes of this study, information on the colleges and their students was obtained from BC Colleges, data on the provincial economy were drawn from public databases, and statistics on social behavior were provided by national studies and surveys.

COLLEGE PROFILE

Revenues and Expenditures

Table 2.1 shows the aggregate annual revenues of BC Colleges by funding source: a total of \$731.7 million. Two main revenue sources—private and public—are indicated. Private sources include tuition and fees (21.3%) plus 12.6% from other private sources such as training agreements with private businesses, donations, interest payments and the like. Public funding is comprised of grants and contracts from provincial and local government (64.0%) and federal government (2.0%). These data are critical in identifying the annual costs of education from the perspectives of students and taxpayers alike.

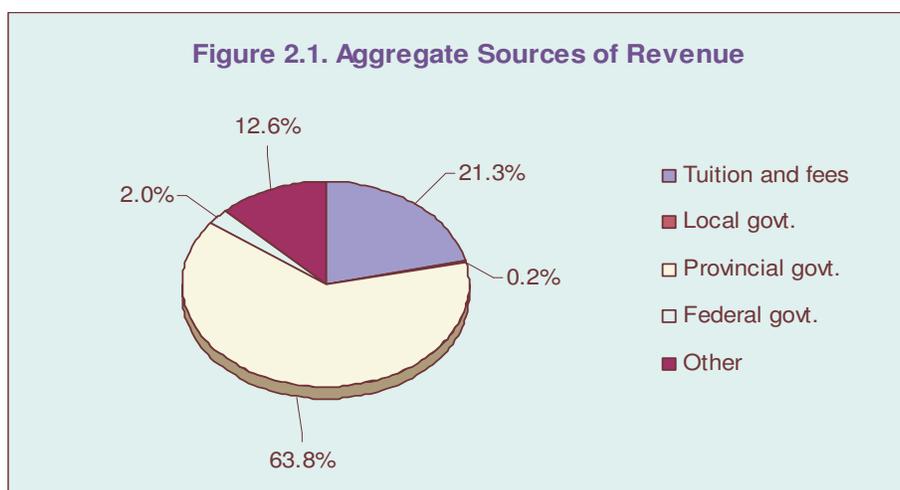
Table 2.1: Revenues by Source (FY 2005-06)

SOURCE	AMOUNT	TOTAL	%
Private Funding			
Tuition and fee payments ¹	\$155,956,264		21.3%
Other sources of revenues	\$92,464,295	\$248,420,558	12.6%
Public Funding			
Local grants and contracts ²	\$1,750,110		0.2%
Provincial grants and contracts	\$466,871,913		63.8%
Federal grants and contracts	\$14,656,730	\$483,278,752	2.0%
TOTAL REVENUES		\$731,699,311	100%

1. Includes both domestic and international tuition; Total figure is net of grants, scholarships, and bursaries awarded to students during analysis year.

2. Includes funding from local municipalities.

Source: Adapted from data supplied by the colleges and Student Aid BC.



BC Colleges employed 10,558 full and part-time faculty and staff in fiscal year 2006. Their combined payroll amounted to \$494.7 million. Other operating expenditures, including purchases of supplies and services, made up an additional \$206.6 million. These budget data appear in Column 1 of **Table 2.2**. Column 2 apportions that spending to local (i.e., in-province) vendors, while the net local portion is derived in Column 3.

Table 2.2, by itself, might provide useful information to local audiences—Chambers of Commerce, local business establishments, Rotary clubs, and the like. The table indicates that the colleges are “good neighbors” in the province, evidenced by the fact that 83% of all college expenditures benefit provincial vendors (\$581.8 million / \$701.3 million = 83%).

Table 2.2: Profile of College Spending In and Out of Provincial Economy

SPENDING CATEGORIES	TOTAL DOLLAR AMOUNT (1)	% IN-PROV. (2)	NET IN-PROV. SPENDING (3)
Salaries, wages and benefits	\$494,684,340	90%	\$443,859,780
Other non-pay expenditures	\$206,585,359	67%	\$137,937,194
TOTAL EXPENSES	\$701,269,700	83%	\$581,796,974

Source: Total dollar amounts provided by the colleges. Estimated percent of spending that occurs locally calculated internally in the model based on regression analyses conducted for some 200 colleges analyzed to date.

Student Demographics

BC Colleges served 125,008 credit students and 67,026 non-credit students during the 2005-06 academic year, a total of 192,034 students (unduplicated). Of these students, 45% were males and 55% were females. The average age of the student body was 29.

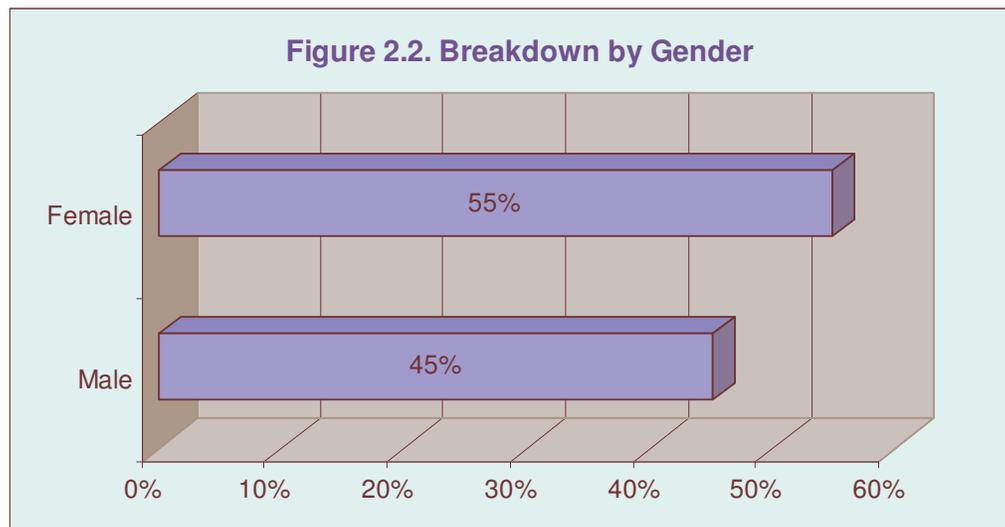


Table 2.3 provides information on the students' entry level of education by broad education category ranging from less than high school to greater than two years post high school. However, not all students currently studying at BC Colleges are in their first year of college – some may have enrolled two or more years ago and furthered their education beyond the level reflected in their enrolment applications. Because of this, the breakdown of the student body by entry level of education may be different from the students' education level at the start of the analysis year, so a new distribution of students is needed. To do this the model applies a utility that begins with the students' level of education at entry, then moves them through their college career all the way up to the start of the analysis year. Results appear in **Table 2.3**.

Note that the "Entry Level" and "Analysis Year" columns in **Table 2.3** add to the same total. Differences between the columns reflect the redistribution of students as they move from one education level to the next, based on a bell curve distribution with a mean value equal to the average number of steps completed per student. The redistribution is measured and analyzed separately for males and females, though only weighted averages are shown here.

Table 2.3: Redistribution of Students by Level of Education

EDUCATION LEVEL	ENTRY LEVEL ¹	% OF TOTAL	ANALYSIS YEAR ²	% OF TOTAL
< HS/GED	38,889	20%	30,004	16%
HS/GED equivalent	78,770	41%	26,247	14%
One year post HS or less	22,411	12%	56,617	29%
Two years post HS or less	36,317	19%	63,214	33%
> Two years post HS	15,646	8%	15,951	8%
TOTAL	192,034	100%	192,034	100%

1. Refers to the level of education of the student body upon entry.

2. Refers to the redistribution of students by education level at the start of the analysis year.

Source: Adapted from data supplied by the colleges based on parameters internal to the model.

An important component of the analysis is an estimation of the number of credit hour equivalents, or CHEs, achieved by the student body during the single academic year. For the purposes of this analysis, CHEs were derived based on the instructional and practica hours generated by the BC College student body and converted to credit hour equivalents using a divisor of 20 and 45, respectively. **Table 2.4** shows the breakdown of the student body by educational achievement, along with the corresponding average number of CHEs completed per student during the analysis year. Note that the numbers that appear in **Table 2.4** are based on headcounts rather than FTE.¹

As indicated, students who achieved their goals during the analysis year included those who earned degrees, diplomas or certificates (total 6% in Categories 1 through 3). Apprenticeship students comprised 2%, while transfer students and first, second or third-year students who did not complete their programs during the analysis year made up another 33% of the student body. Other students fulfilled credits for reasons of professional development, either to improve their skills or advance their career (38% in the workforce category). Retired and leisure students (9%) are simply backed out of the analysis altogether under the assumption that they do not attend BC Colleges to acquire skills that will increase their earnings.

Academic upgrade students, developmental students, and students enrolled in English as a Second Language (ESL) courses made up an additional 11% of the student population. These students are assumed to have a lower percentage impact relative to

¹ The student population may look vastly different when analyzing it in terms of headcounts rather than FTEs. For example, a single student category could comprise 40% or more of the student population, but only 5% of total FTEs. For this reason, it is important to interpret the student breakdown in **Table 2.4** as based on headcounts, not FTEs.

that of other students, because some, particularly those in ESL programs, are already educated and are taking courses to obtain the skills they need to enter the workforce (e.g., foreign nationals who are already credentialed but need to learn English before finding employment). As such, these students cannot claim the full benefit of moving from one education level to the next, so the economic value attributable to their education is assumed to be roughly 75% (relative to a 100% attribution for other students).

In sum, BC College students generated 2,035,319 CHEs during the 2005-06 academic year, for an average of 12 CHEs per student. The last column of the table shows the average time students are actually in attendance relative to a full year. This is calculated by dividing average CHEs by 30, the assumed number of CHEs required to complete a full time equivalent, or FTE.

Table 2.4: Levels of Achievement

STUDENT CATEGORY	STUDENT DISTRIBUTION	HEAD-COUNT ³	AVG CHEs	TOTAL CHEs	% FTE ⁴
Cat. 1 - Three-year diploma/degree graduates	0%	380	27	10,150	89%
Cat. 2 - Two-year diploma graduates	2%	3,985	28	111,441	93%
Cat. 3 - Certificate graduates	4%	7,288	38	279,393	128%
Cat. 4 - Apprenticeship students	2%	4,659	14	65,769	47%
Cat. 5 - Transfer track and continuing	33%	62,921	17	1,079,251	57%
Cat. 6 - ABE/ESL/GED	11%	21,654	16	357,129	55%
Cat. 7 - Workforce students ¹	38%	72,993	2	109,703	5%
Cat. 8 - Retired and/or leisure students	9%	18,154	1	22,483	4%
TOTAL/WGHTD AVG²	100%	192,034	12	2,035,319	39%

1. Includes a mix of credit and non-credit students taking business contract and/or professional development courses to enhance their career or improve their skills.

2. Average credit hour equivalents (CHEs) do not include retired/leisure students as these are backed out of the study. Their total CHEs, however, are included because they comprise a portion of the total number of CHEs produced by the colleges.

3. Student breakdown based on headcounts rather than FTEs.

4. Calculated by dividing average CHEs by 30, the assumed number of CHEs required to complete an FTE.

Source: Adapted from data supplied by the colleges.

Opportunity Cost

Opportunity cost refers to the value of time and earnings foregone by students who choose to attend college rather than work full-time. It is derived by establishing the full earning potential of students, then comparing this to what they are actually earning

while attending college. Full earning potential is assumed to be the expected earnings of students given their current age, gender, and level of education. Average statistical earnings at the midpoint of the students' career (not at their current age) appear in **Table 2.5**.

Table 2.5: Expected Earnings at Midpoint of Individual's Working Career (Weighted Average)¹

EDUCATION LEVEL	AVERAGE EARNINGS	DIFFERENCE
One year short of HS/GED	\$27,500	-
HS/GED equivalent	\$33,100	\$5,600
Certificate	\$37,300	\$4,200
Diploma	\$42,500	\$5,200
Greater than diploma	\$47,500	\$5,000
AVERAGE EARNINGS	\$36,400	-

1. Reflects earnings at the midpoint of the individual's working career, not immediately upon exiting college; Results are weighted to reflect the specific demographic profile of the student body.

Source: Adapted from national percentages of earnings by gender and level of education from Statistics Canada, then regionalized to reflect earnings prevalent in the province using socio-economic data provided by BC Stats.

Average earnings in the bottom row of the table (\$36,400) represent the overall average annual income of the students, weighted according to gender. This defines the midpoint of a working life trajectory that begins with low entry-level wages, culminates with a typical worker's highest wages somewhere after the career midpoint, then starts tapering off as the worker approaches retirement around age 65.² To accurately determine the full earning potential of the BC College student body, the \$36,400 must be conditioned to the age of the students (29) using a scalar defined by the well-known and tested Mincer equation. The result – \$23,467 – is assumed to be the full earning potential of the student body while enrolled, assuming full-time employment.

Students do not forego the entire \$23,467, however. Many of them work full or part-time when class is not in session, thus making up some of their foregone earnings. The model

² This profile of lifetime earnings is well documented in labour economics literature. For example, see Robert J. Willis, "Wage Determinants: A Survey and Reinterpretation of Human Capital Earnings Function" in *Handbook of Labor Economics*, Vol. 1 (Amsterdam: Elsevier Science Publishers, 1986): 525-602; Gary S. Becker, *Human Capital: A Theoretical and Empirical Analysis, with Special Reference to Education* (New York: Columbia University Press for NBER, 1964); and Jacob Mincer, "Investment in Human Capital and Personal Income Distribution," *Journal of Political Economy* 66 no. 4 (August 1958): 281-302.

estimates that students attend, on average, 39% relative to a full-time year of study, equal to the average CHEs per student (12) divided by 30, the number of CHEs required to achieve a full time equivalent (see last column of **Table 2.4**). Accordingly, the model discounts the \$23,467 by all but 39%, assuming that students are free to work the rest of the year and thus do not accrue any opportunity cost when they are not actually attending BC Colleges. The resulting figure, \$9,055, serves as the gross annual opportunity cost per student.

Student opportunity cost is further adjusted to match the employment patterns of the BC College student body. For example, some students are retired or are attending strictly for reasons of personal enrichment, so they are giving up 0% of their full earning potential. Other students are not working at all and are thus giving up all (100%) of their full earning potential. Other students are employed, but many of them hold jobs that pay less than statistical averages because they can only find work that accommodates their college schedule. The model estimates that working students are giving up, on average, 38% of their full earning potential.³ Working students also forego a substantial amount of their leisure time to attend college, which has an assumed value equal to 20% of the students' gross opportunity cost.⁴ All of these adjustments are tallied up and applied to the \$9,055 in gross opportunity cost for the BC College student body.

Table 2.6 displays the grand total opportunity cost of education from the student perspective. Included are earnings foregone by employment status, equal to \$1.2 billion. Also included is a reduction to account for grants and scholarships given directly to students after all tuition and fees have been paid. Such funds represent a net gain to students and are thus discounted from the cost calculations. In sum, it is estimated that the costs of education for the BC College student population amounted to \$1.1 billion in the 2005-06 analysis year.

³ Earnings foregone by working students relative to their full earning potential is calculated internally in the model based on data supplied by some 200 colleges analyzed to date.

⁴ Elementary consumer theory presents a tradeoff between income and leisure. Students able to work while attending college maintain all or part of their incomes, but give up a significant amount of their leisure time. Failing to impute value to leisure foregone underestimates the cost of education. See James M. Henderson and Richard E. Quandt, *Microeconomic Theory: A Mathematical Approach* (New York: McGraw-Hill Book Company, 1971).

Table 2.6: Total Opportunity Cost by Employment Status

EMPLOYMENT STATUS	HEAD-COUNT	OPP. COST	% ADJUST-MENT ¹	TOTAL
Retired/leisure	18,154	\$9,055	0%	\$0
Non-working	63,482	\$9,055	100%	\$574,837,404
Working ²	110,397	\$9,055	58%	\$576,059,554
			Subtotal	\$1,150,896,958
		Net of unrestricted grants and bursaries ³		(\$5,520,209)
			TOTAL	\$1,145,376,749

1. Includes the percent of earnings foregone relative to full earning potential, plus the value of leisure time given up (for working students only).

2. Net of students who are taking leisure courses while working.

3. An assumed 40% of total grants and bursaries awarded during the analysis year were paid out directly to students to cover their living expenses.

Source: Adapted from data supplied by the colleges. See also Table 2.5.

Origin and Settlement Patterns

About 3% of BC College students come from outside the province to attend college (net of long distance students who are not physically present while attending). These students spend money while in the area, whether for textbooks, food, rent, transportation, and so on. Their annual expenditures create jobs and incomes for local businesses, thereby contributing to economic growth in the province. A study commissioned by the Canada Millennium Scholarship Foundation estimates that students spend, on average, \$4,303 for living expenses and \$1,359 in transportation each year while attending college. Added to this is another \$6,501 for room and board and \$1,500 for books and supplies. These figures are discounted to account for the estimated portion that leaks from the economy,⁵ then multiplied times the number of students from outside the province (5,283) to determine their gross expenditures. Results are further adjusted downward by the estimated portion of room and board that goes to the consumption sector (e.g., for rent and other forms of household income). As shown, students from outside the province spent a net total of \$33.4 million while in the area. This figure serves as the basis from which the model calculates the impact of student spending on economic growth.

⁵ In arranging data for inclusion in the impact model, only the trade margin is allocated to the trade sector. Modelers customarily assume a 25% mark-up. Accordingly, an item with a retail selling price of \$100 but costing the retailer \$80 will enter the economic model as \$20 (= \$80 x 25%) to the retail trade sector, and \$80 to the manufacturer of the item. If the manufacturer is located outside the region, only the \$20 trade margin is added: in this case the \$80 is spending that is said to “leak” from the regional economy.

Table 2.7: Student Spending by Major Item, AY 2005-06

BUDGET ITEM	GROSS SPENDING	% AFTER LEAKAGE	NET SPENDING
Books and supplies	\$1,500	40%	\$600
Room and board	\$6,501	80%	\$5,201
Personal expenses	\$4,303	55%	\$2,367
Transportation	\$1,359	55%	\$747
TOTAL	\$13,663	65%	\$8,915
	Multiply times no. of students from outside region		5,283
		Subtotal	\$47,097,221
		Net of household income ¹	(\$13,738,491)
		TOTAL SPENDING	\$33,358,730

1. An assumed 40% of room and board goes to the consumption sector and is thus excluded from total spending.

Source: Adapted from data supplied by Sean Junor and Alex Usher, "The Price of Knowledge 2004: Access and Student Finance in Canada" (Canada Millennium Scholarship Foundation, Millennium Research Series, 2004). Room and board calculated by multiplying the weekly living allowance for students by province times the assumed number of weeks in an academic year (30), net of transportation costs.

Students who remain in the province upon exiting college also contribute to economic growth through their higher earnings and improved lifestyles. As shown in **Table 2.8**, 96% of students stay in the province upon exiting college. This retention rate only applies to the first year, however. The model also assumes that 5% of students, and thus associated benefits, will leave the province over the next thirty years due to attrition (e.g., retirement, out-migration, or death).

The last five items in **Table 2.8** are settling-in factors, the time needed by students to settle into their careers and start accruing benefits. For example, for transfer track students it is assumed that the onset of benefits will be delayed by 2.5 years to account for time spent at other institutions. Settling-in factors for the other student categories also appear in the table.

Table 2.8: Student Settlement Patterns

	VALUES
Students remaining in province after leaving college	96%
Thirty-year attrition rate (leaving province)	5%
"Settling-in" factors (years):	
Diploma graduates	2.0
Certificate graduates	0.5
Transfer track students	2.5
Workforce students	0.0
ABE/ESL/GED students	0.5

Source: Student retention variables supplied by the colleges. Thirty-year attrition internal to analytical model. Settling-in factors adapted from Norton Grubb, "The Economic Benefits of Sub-Baccalaureate Education," CCRC Brief No. 2, ISSN 1526-2049 (New York, NY: Community College Research Center, June 1999).

REGIONAL PROFILE

Since BC Colleges first opened their doors to students, the colleges have been serving the local community by creating jobs and income, providing area residents with easy access to higher education opportunities, and preparing students for highly-skilled, technical professions. The availability of quality education and training also attracts new industry to the province, thereby generating new businesses and expanding the availability of public investment funds.

The regional backdrop used in this analysis is the entire province of British Columbia. The added income generated by the colleges as a result of their daily operations and the productivity effects of their students are measured against the total income in the province to determine the colleges' relative impacts in the area, as part of the economic growth analysis discussed in greater detail in the subsequent chapters of this report. Economic growth analysis is a measure of the increase in value of goods and services produced in an economy. It is traditionally reported in terms of added income or gross domestic product (GDP), which reflects all factors of production, i.e., labour, land and capital, net of otherwise double-counted inter-industry sales. Included are wages, salaries and proprietors' income (labour income) and profits, rents and other (non-labour income). Labour and non-labour income estimates for British Columbia appear in **Table 2.9**.

Table 2.9: Total Income in Provincial Economy, 2006

	TOTAL INCOME (\$ Thousands)	% OF TOTAL
Labour income ¹	\$105,912,000	59%
Non-labour income ²	\$73,789,000	41%
TOTAL	\$179,701,000	100%

1. Earnings; Includes college faculty and staff wages and salaries.

2. Dividends, interests, and rents; Does not include transfers

Source: BC Stats, Socio-economic Profiles, College Regions (CRs); Statistics Canada, 2001 and 2004 Canadian Business Patterns (Catalogue no. 61F0040XCB, semi-annual); and outputs of the EMSI IO model.

SOCIAL BENEFITS

Higher education is statistically correlated with a variety of lifestyle changes that generate social savings, also known as *external* or *incidental* benefits of education (see “Beekeeper Analogy” box). These social savings represent avoided costs that would have otherwise drained public resources absent the education provided by BC Colleges. Data relating higher education to improved social comportment are available from a number of sources, including Statistics Canada and a variety of studies and surveys analyzing the impacts of substance abuse, crime, and unemployment on society.

Beekeeper Analogy

A classic example of positive externalities (sometimes called “neighborhood effects”) in economics is the private beekeeper. The beekeeper’s intention is to make money by selling honey. Like any other business, the beekeeper’s receipts must at least cover his operating costs. If they don’t, his business will shut down.

But from society’s standpoint there is more. Flower blossoms provide the raw input bees need for honey production, and smart beekeepers locate near flowering sources such as orchards. Nearby orchard owners, in turn, benefit as the bees spread the pollen necessary for orchard growth and fruit production. This is an uncompensated external benefit of beekeeping, and economists have long recognized that society might actually do well to subsidize positive externalities such as beekeeping.

Colleges are in some ways like beekeepers. Strictly speaking, their business is in providing education and raising people’s incomes. Along the way, however, external benefits are created. Students’ health and lifestyles are improved, and society indirectly enjoys these benefits just as orchard owners indirectly enjoy benefits generated by beekeepers. Aiming at an optimal expenditure of public funds, the analytical model tracks and accounts for many of these external benefits and compares them to public costs (what taxpayers agree to pay) of college education.

Social benefits break down into three main categories: 1) health savings, 2) crime savings, and 3) welfare and unemployment savings. Health savings include avoided medical costs associated with reduced absenteeism and fewer incidents of alcohol and tobacco abuse. Crime savings comprise the sum total of avoided police, incarceration, prosecution and victim costs, while welfare and unemployment benefits include avoided costs due to the reduced number of social assistance and unemployment insurance claims.

Tables 2.10 through **2.12** present calculated reductions in the probability that an individual will incur social costs related to health, crime, or welfare and unemployment with each year of higher education. Costs per individual per year are also shown. The model translates these expenditures into avoided costs to the public by applying cost data to the number of incidents where individuals manifest improved social behavior, then adjusting downward to net out benefits that are statistically correlated with other factors besides higher education (such as socioeconomic status and family background).⁶ Results of the analysis are gauged from two perspectives, 1) a *broad* perspective that tallies all benefits, and 2) a *narrow* perspective that tallies only benefits to provincial and local government.

Health Savings

In general, statistics show a positive correlation between higher education and improved health habits, which means reduced health-related expenditures to the public. **Table 2.10** presents calculated reductions in worker absenteeism, smoking, and alcohol abuse as a function of higher education. These data are linked to the gender profile of the BC College student body.

⁶ This adjustment, also known as the “ability bias” is described more fully in **Chapter 3**.

Table 2.10: Absenteeism, Tobacco and Alcohol Abuse by Level of Education

EDUCATION LEVEL	ABSENTEEISM		TOBACCO		ALCOHOL	
	DAYS ¹	%/YEAR ²	PROB. ³	% REDUCT. ⁴	PROB. ³	% REDUCT. ⁴
< HS/GED	12.0	4.6%	26.4%	-	6.5%	-
HS/GED equivalent	11.2	4.3%	24.5%	7.1%	5.9%	9.4%
One year post HS or less	10.7	4.1%	22.8%	7.1%	5.3%	9.4%
Two years post HS or less	10.1	3.9%	19.8%	13.2%	4.4%	17.3%
> Two years post HS	9.8	3.8%	17.8%	9.9%	3.8%	13.0%
Annual costs per alcohol abuser⁵		\$7,000				
Annual costs per tobacco abuser⁵		\$3,000				
Prov. and local govt. health subsidy		40%				

1. Shows the average number of days of absenteeism by education level, weighted according to the gender breakdown of the student body.
2. Calculated by dividing absenteeism days by the number of working days per year (260).
3. Shows the probability that an individual will be a smoker or an alcoholic, weighted according to the gender breakdown of the student body.
4. Shows the calculated reduction in the probability that an individual will abuse tobacco or alcohol.
5. Smoking and alcohol related costs include health care, prevention and research, property damage, workplace losses, worker's compensation, and productivity losses. They do not include law enforcement and social welfare costs, as these are implicitly included in crime and welfare costs, respectively.

Source: See Volume 2: Detailed Results, Tables 2 through 7.

Broad Perspective: Benefits from reduced absenteeism are equal to average earnings per day multiplied by number of days saved. Smoking and alcohol-related savings are calculated by multiplying the number of individuals who will *not* have to incur health-related costs times associated costs of smoking and alcohol abuse per year. In the broad taxpayer perspective, all health-related benefits, including those that accrue solely to employers and individuals, are considered public benefits.

Narrow Perspective: Taxpayers benefit from reduced absenteeism to the extent that provincial and local government is an employer. Accordingly, the model assumes a taxpayer's portion of absenteeism savings at 2.9%, equal to the estimated public portion of employment in the province.⁷ As for smoking and alcohol-related savings, taxpayers benefit to the extent that provincial and local health subsidies (to hospitals, for example) are reduced. Altogether, the model assumes that 13.1% of total health benefits can be counted as taxpayer savings.

⁷ Ratio of provincial and local government earnings over total provincial earnings.

Crime Savings

Table 2.11 shows crime rates by education level. As indicated, crime drops on a sliding scale as education levels rise. The implication is, as people achieve higher education levels, they are statistically less likely to commit crimes. These statistical patterns are calibrated to the gender profile of the BC College student body. The analysis identifies two types of crime-related expenses: 1) policing, courts, legal aid, corrections, and prosecution, and 2) victim costs, including those associated with pain and suffering.

Table 2.11: Crime Rates by Level of Education

EDUCATION LEVEL	PROBABILITY ¹	% REDUCTION ²
< HS/GED	16.0%	-
HS/GED equivalent	13.3%	16.9%
One year post HS or less	11.9%	10.9%
Two years post HS or less	9.9%	16.6%
> Two years post HS	8.9%	10.4%
Annual cost per criminal offence³		\$5,724
Annual cost per victim		\$5,490
Prov. & local govt. justice expenditures (%)⁴		75%

1. Shows the probability that an individual will commit a criminal offence by education level, weighted according to the gender breakdown of the student body.

2. Shows the calculated reduction that an individual will commit a crime.

3. Crime costs include police, court, legal aid, adult correction, and prosecution costs.

4. Refers to the percent of total justice expenditures covered by provincial and local government.

Source: See Volume 2: Detailed Results, Tables 8 through 10.

Broad Perspective: Crime savings are determined first by multiplying the number of criminal offences that will *not* occur times the average cost per offence. Savings to victims are calculated in a similar fashion. From the broad taxpayer perspective, all reductions in crime-related expenses are counted as a benefit.

Narrow Perspective: The model assumes that nearly all crime savings accrue to provincial and local taxpayers—federal funding covers the remainder. Crime victim savings are avoided costs to potential victims, not to taxpayers. As such, none of these are claimed as taxpayer savings.

Welfare and Unemployment Savings

Table 2.12 relates the probabilities of individuals applying for social assistance and/or employment insurance to education levels (linked to the gender profile of the BC College student body).⁸

Table 2.12: Social Assistance and Unemployment by Level of Education

EDUCATION LEVEL	WELFARE		UNEMPLOYMENT	
	PROB. ¹	% REDUCT. ²	PROB. ¹	% REDUCT. ²
< HS/GED	5.1%	NA	7.7%	NA
HS/GED equivalent	3.8%	25.6%	6.5%	16.0%
One year post HS or less	3.1%	18.4%	5.8%	10.2%
Two years post HS or less	2.1%	30.6%	4.9%	15.4%
> Two years post HS	1.7%	23.1%	4.5%	9.5%
Average social assistance per individual, per year³				\$6,930
Average duration on social assistance (no. of months)				18
Average employment insurance benefits per individual, per year⁴				\$300
Average duration on unemployment (no. of months)				4

1. Shows the probability that an individual will go on welfare or claim unemployment by education level, weighted according to the specific gender profile of the student body.
2. Shows the calculated reduction that an individual will be go on welfare or claim unemployment.
3. Social assistance costs based on total provincial government social assistance transfers (income maintenance and other) divided by total number of persons on welfare during the analysis year.
4. Annual unemployment costs based on average duration on unemployment (in weeks) times average weekly employment insurance benefits

Source: See Volume 2: Detailed Results, Tables 11 through 14.

Broad Perspective: Reduced welfare and unemployment claims multiplied by the average cost per year are counted in full as benefits in the broad taxpayer perspective.

Narrow Perspective: All benefits stemming from reduced social assistance are claimed as taxpayer benefits, while none is claimed for unemployment, because these costs are not borne by provincial taxpayers.

⁸ The model assumes that average duration on welfare and unemployment is 18 and 4 months, respectively. This means that, over the next thirty years or so, the cumulative incidence of welfare and/or unemployment will be spread evenly over the time horizon—it is not necessarily a consecutive period.

SUMMARY

This chapter presents the broader elements of the database and some key assumptions needed to determine the results. In general, data are drawn from four sources: 1) the institutional research and financial departments at the colleges, 2) public databases, 3) studies and surveys, and 4) the economic literature. Additional detail on data sources, assumptions, and general methods underlying the analyses are conveyed in the remaining chapters and appendices. The core of the findings is presented in the next two chapters – **Chapter 3** looks at BC Colleges as an investment, while **Chapter 4** considers the role of BC Colleges in economic growth. The appendices detail a collection of miscellaneous theory and data issues.

Chapter 3

INVESTMENT ANALYSIS

INTRODUCTION

Investment analysis is the process of evaluating total costs and measuring these against total benefits to determine whether or not a proposed venture will be profitable. If benefits outweigh costs, then the investment is worthwhile. If costs outweigh benefits, then the investment will lose money and is thus considered infeasible.

This chapter considers BC Colleges as an investment from the perspectives of their major stakeholders, students and taxpayers. Two important measures are presented: 1) annual benefits, and 2) future benefits expressed in present value terms. The backdrop for the analysis is the Province of British Columbia.

STUDENT PERSPECTIVE

Analyzing the benefits of higher education from the perspective of students is most obvious – they give up time and money to go to college in return for a lifetime of higher earnings. The benefit component of the analysis thus focuses on the extent to which student earnings increase as a result of their education, while costs comprise the monies they put up.

Table 3.1 displays the total cost of education from the student perspective. Included are tuition and fees from **Table 2.1** (\$156.0 million) plus student opportunity cost from **Table 2.6** (\$1.1 billion). Also included is a reduction to account for tuition and fees paid by retired and leisure students. In sum, it is estimated that the costs of education amounted to \$1.3 billion in the 2005-06 analysis year.

Table 3.1: Student Costs

COST COMPONENT	TOTAL
Tuition and fees	\$155,956,264
Opportunity cost	\$1,145,376,749
Subtotal	\$1,301,333,012
Net of revenue from retired/leisure students ¹	(\$1,722,740)
TOTAL	\$1,299,610,273

1. Equal to the number of CHEs generated by retired and leisure students times the cost of tuition and fees per CHE.

Source: See Tables 2.1 and 2.6.

Estimating benefits from the student perspective requires information on the value of each CHE they achieve during the single analysis year. Determining this value makes use of another utility that takes average earnings by education level from **Table 2.5** and allocates the differences to the CHEs completed within each level. For example, students who move from a high school diploma to a Certificate may expect \$4,200 in higher annual earnings, equal to the difference between average earnings of someone with a Certificate and those of a high school graduate. This defines the marginal value of moving from one education level to the next, which is spread out and allocated to the individual CHEs required to complete the award.⁹

Other factors come into play when calculating the value per CHE. For example, ability, family background, and socioeconomic status are proven to correlate with higher earnings, and failure to take these into account when estimating the benefits of higher education results in what is known as an “ability bias.” Nevertheless, the simple correlation between benefits and education defines the *upper limit* of the effect measured. A literature review by Chris Molitor and Duane Leigh indicates that upper limit benefits defined by correlation should be discounted by 10%.¹⁰ As such, the gross value per CHE is adjusted downward by 10%.

Another adjustment is needed to account for retired and leisure students and ABE/ESL/GED students. Retired and leisure students do not attend college to acquire skills that will increase their earnings, so the marginal values attached to the CHEs they achieve are backed out of the analysis altogether. For ABE/ESL/GED students, the economic value attributable to their educational achievements is estimated to be roughly 75% (relative to a 100% attribution for other students), in recognition of the fact that some of these students may already have credentials and simply need to take college courses to learn English or obtain other skills to enter the workforce.

A final adjustment is applied to account for the students’ work experience, which is also statistically proven to correlate with higher earnings. The analytical model calculates the adjustment on the basis of the average age of the students, under the assumption that students older than 21 are likely to have obtained more work experience than younger students. Accounting for this and other adjustments generates a net reduction factor of 32%, which is used to discount the gross value per CHE determined by the analytical

⁹ Students who obtain a certificate or degree during the analysis year are granted a “ceremonial boost” in recognition of the fact that an award has greater value than the individual steps required to achieve it.

¹⁰ Chris Molitor and Duane Leigh, “Estimating the Returns to Schooling: Calculating the Difference Between Correlation and Causation” (Pullman, WA: by the authors, March 2001). Report available upon request.

model. Net values are displayed in **Table 3.2**. Note that the individual CHEs required to achieve each education level have their own unique value in the model, but only the weighted averages are shown here.

Table 3.2: Aggregate Higher Earnings at Midpoint, by Education Level

EDUCATION LEVEL	NET CHEs ¹	VALUE PER CHE	AGGREGATE HIGHER EARNINGS
HS/GED equivalent or less	222,670	\$143	\$31,883,938
One year post HS or less	1,090,184	\$96	\$104,404,900
Two years post HS or less	663,195	\$119	\$78,797,997
> Two years post HS	36,788	\$114	\$4,196,563
TOTAL	2,012,836	\$109	\$219,283,397

1. Net of retired and leisure students.

Source: See Tables 2.3, 2.4, and 2.5.

Multiplying the value per CHE times the corresponding number of CHEs completed yields the aggregate higher earnings that accrue to BC College students. This figure reflects earnings at the midpoint of the students' careers, not immediately upon exiting college. The general expectation is that earnings will be lower at the start of an individual's career and higher near the end of it, so earnings at the midpoint serve as a reasonable average.¹¹ Altogether, it is estimated that the aggregate student body enjoys, on average, \$219.3 million in higher earnings each year as a direct result of their education.

The \$219.3 million in higher earnings do not occur in one year alone, however. Higher earnings accrue for years out into the future, long after students make their initial investment of time and money. For this reason, benefits must be projected out into the future before they can be compared to costs to ascertain the feasibility of the investment. The time horizon for the analysis is defined by the students' working career, from the time they enter (or re-enter) the workforce at age 29 all the way up until they retire at age 65. Each year within this timeframe is assigned to a specific scalar derived from the well-known and tested Mincer equation, where average earnings (i.e., \$219.3 million) are scaled down for the years prior to the midpoint, then scaled up for the years beyond the

¹¹ Students are rewarded for their education with higher incomes now and into the future, generally for as long as they remain active in the workforce. At the same time, research indicates that the gap between educated and non-educated workers grows through time and that the income increment from schooling grows as well. The annual increase in student earnings shown in **Table 3.2** refers to the middle of students' careers. A somewhat smaller figure is therefore expected in years immediately following the single year of college operations, and a larger figure in the latter part of students' careers.

midpoint, resulting in a projected array of higher student earnings that gradually increases each year that students remain active in the workforce.¹²

The next step is to discount the projected array of higher student earnings back to the present to reflect the so-called time value of money. For this analysis the assumed discount rate is 4.0% (see “Discount Rate” box). Present values of benefits are then collapsed down to one number and compared to student costs to derive investment analysis results, expressed in terms of benefit/cost ratios, rates of return and payback periods. The investment is feasible if returns match or exceed the minimum threshold values, i.e., a benefit/cost ratio greater than one, a rate of return that exceeds the discount rate, and a reasonably low payback period. Results appear in **Table 3.3**.

Discount Rate

The discount rate is a rate of interest that converts future costs and benefits to present values. For example, \$1,000 in higher earnings realized 30 years in the future is worth much less than \$1,000 in the present. All future values must therefore be expressed in present value terms in order to compare them with investments (i.e., costs) made today. The selection of an appropriate discount rate, however, can become an arbitrary and controversial undertaking. As suggested in economic theory, the discount rate should reflect the investor’s opportunity cost of capital, i.e., the rate of return one could reasonably expect to obtain from alternative investment schemes. If the desired end is to portray the investment as feasible and attractive, the discount rate selected is typically low. On the other hand, if the desired end is to portray the proposed investment as poor and unattractive, then the selected discount rate is high. The 4.0% discount rate used in the CCbenefits impact study is a typical and relatively low rate often applied in public investment projects, since governments are large and can therefore spread their risks over a larger and more diverse investment portfolio than the private sector can.

As shown in the table, the \$219.3 million in higher student earnings are projected across the working life of students, discounted to the present, and summed together to yield a cumulative of \$4.7 billion, the present value of all those future income increments. This may also be interpreted as the gross capital asset value of the students’ higher income stream. Accordingly, the aggregate student body is rewarded a capital asset valued at \$4.7 billion as a result of their attendance at BC Colleges.

¹² The Mincer equation is computed based on estimated coefficients presented in Willis, 1986. These are adjusted to current year dollars in the usual fashion by applying the GDP implicit price deflator.

Table 3.3: Present Value of Benefits and Costs, Student Perspective

	RESULTS
Present value of future benefit stream ¹	\$4,736,752,131
Present value of costs	\$1,299,610,273
Net present value	\$3,482,792,621
Benefit/cost ratio	3.8
Internal rate of return	14.0%
Payback period (no. of years)	10.0

1. Calculated by projecting average annual higher student earnings from Table 3.2 over the established time horizon, discounting the future benefit stream to the present using an assumed rate of 4.0%, then summing final discounted values together.

Source: See Tables 3.1 and 3.2.

Having estimated the students' reward for attending BC Colleges, the model compares this to associated costs to judge whether attending college is a good investment. Costs are provided in the second row of **Table 3.3**, equal to \$1.3 billion. Note that costs only occur in the single analysis year and are thus already in current year dollars, so their present value equals what is reported in **Table 3.1**. Comparing costs with the present value of benefits yields a student benefit/cost ratio of 3.8 (equal to \$4.7 billion in benefits divided by \$1.3 billion in costs).

The rate of return is perhaps the most recognized indicator of investment effectiveness. Given the cost of college and the stream of associated future benefits, the rate of return indicates how much a bank would have to pay a depositor of like amount to yield an equally rewarding stream of future payments.¹³ **Table 3.3** shows BC College students earning average returns of 14.0% on their investment of time and money. This is indeed an impressive return compared, for example, to 1% on a standard bank savings account, or approximately 8 to 10% on stocks and bonds (thirty-year average return).

The payback period is defined as the length of time it takes to entirely recoup the initial investment.¹⁴ Beyond that point, returns are what economists would call "pure costless

¹³ Rates of return are computed using the familiar "internal rate of return" calculation. Note that, with a bank deposit or stock market investment, the depositor puts up a principal, receives in return a stream of periodic payments, and then recovers the principal at the end. A college investor, on the other hand, receives a stream of periodic payments that include the recovery of the principal as part of the periodic payments, but there is no principal recovery at the end. These differences notwithstanding, comparable cash flows for both bank and college investors yield the same internal rate of return.

¹⁴ Payback analysis is generally used by the business community to rank alternative investments when safety of investments is an issue. Its greatest drawback is that it takes no account of the time value of money.

rent.” As indicated in **Table 3.3**, students at BC Colleges see, on average, a payback period of 10.0 years on their foregone earnings and out-of-pocket costs.

TAXPAYER PERSPECTIVE

Benefits from the taxpayer perspective are further subdivided into two main components: broad and narrow. The broad taxpayer perspective focuses on society as a whole, whether employers, homeowners, students or whoever else stands to benefit from the educational activities of BC Colleges. Under the broad perspective *all* benefits generated by the colleges are counted, regardless of beneficiary. The narrow taxpayer perspective, on the other hand, restricts benefits to those that result in actual monetary gain to provincial and local government, whether in the form of added tax revenue or reduced government expenditures. In both cases (broad and narrow), costs comprise provincial and local government support of the colleges.

Broad Taxpayer Perspective

Benefits from the broad or “social” perspective consist of added income and avoided social costs. Income growth refers to the increase in economic activity as higher earnings and added skills of BC College students stimulate the production of income in the province. Avoided social costs comprise reductions in both private and public expenditures as BC College students manifest improved lifestyles in the form of reduced health care costs, lower crime, and reduced welfare and unemployment.

Students earn more because of the skills they learned while attending college, and businesses earn more because student skills make capital more productive (i.e., buildings, machinery and everything else).¹⁵ This in turn raises profits and other business property income. Together, increases in labour and capital income are considered the *direct effect* of a skilled workforce. *Indirect effects* occur when the higher incomes of educated workers enable them to spend more money on consumer goods, while the increased output of businesses that employ them also creates a demand for more inputs and, consequently, input spending. The effect of these two spending items (consumer and business spending) leads to still more spending and more income creation, and so on. The sum total of these several rounds of spending effects constitutes the indirect income effects of a skilled workforce.

¹⁵ In the production process, skilled labour and capital complement each other (i.e., they have a relatively low elasticity of substitution). Accordingly, an increase in skilled labour increases the productivity and income of existing capital, while encouraging additional capital investment.

Estimating the direct effect of BC Colleges on income growth in the province begins with the present value of projected higher student earnings from **Table 3.3**. This must be adjusted downward to account for students who leave the province, in accordance with the out-migration and attrition variables shown in **Table 2.8**. The model then calculates the indirect effect of higher student earnings on labour income using a multiplier derived from a specialized input-output (IO) model described more fully in **Chapter 4**. Total labour income growth attributable to BC Colleges is then inflated by a ratio of gross domestic product to total earnings to factor out the growth of non-labour income (i.e., dividends, interest, and rent).

The next step is to apply a reduction factor that takes into account alternative education opportunities such as private trade schools and colleges, correspondence schools, and so on. The alternative education variable is derived using a ratio of private to public colleges in the province, then conditioning this to the average earnings per worker in the province. For BC Colleges, this variable is set at 11%, meaning that 11% of the student body could have obtained an education elsewhere absent BC Colleges and other publicly-funded colleges and universities in the province. The model assumes that benefits generated by such students are not directly attributable to BC Colleges and discounts results accordingly.

Another adjustment called the “shutdown point” accounts for the fact that a certain portion of benefits generated by the colleges may not be directly linked to the provincial and local government costs of supporting them. The overall approach includes a sub-model that simulates the students’ demand curve for education by reducing provincial and local support to zero and progressively increasing tuition. As tuition increases, enrolment declines (see **Appendix 2**). Below some minimum level of enrolment (35%), it is assumed that the colleges would have to shut down. In the case of BC Colleges, the analysis shows that without provincial and local government support the colleges would have to cease their operations, so the reduction is zero.

Applying these adjustment factors yields the net effect of BC Colleges on income growth in the provincial economy. Results appear with labour and non-labour income detail in the top rows of **Table 3.4**. Altogether, it is estimated that a representative year of college operations annually adds about \$393.3 million in income to the provincial economy.

Table 3.4: Aggregate Annual Benefits, Broad Taxpayer Perspective

BENEFIT COMPONENT	UNITS	TOTAL
Income Growth		
Labour income	-	\$223,457,200
Non-labour income	-	\$169,811,100
Subtotal, Income Growth		\$393,268,300
Social Savings		
Health Benefits		
Absenteeism savings (no. days)	40,900	\$5,812,600
Fewer smokers (no. persons)	1,810	\$7,643,200
Fewer alcohol abusers (no. persons)	540	\$5,355,400
Crime Benefits		
Fewer criminal offences	1,330	\$208,200
Crime victim savings	-	\$199,600
Welfare/Unemployment Benefits		
Social assistance (no. claims)	670	\$194,000
Employment insurance (no. claims)	630	\$176,800
Subtotal, Social Savings		\$19,589,800
TOTAL PUBLIC BENEFITS		\$412,858,100

Source: Adapted from data supplied by Tables 18 and 19 in Volume 2: Detailed Results.

The next section of **Table 3.4** outlines the social savings stemming from the activities of BC Colleges and their students. Statistics generally indicate positive behavioral changes as individuals reach higher levels of education, while data on the social costs of behavior are also relatively abundant (see **Tables 2.10** through **2.12**). By combining these data sets the model measures a reduction in social costs as a by-product of education. The several items of social savings shown in **Table 3.4** are all calculated in this manner—relating incremental increases in education to improved social behavior, then adjusting downward to account for retired and leisure students, out-migration, and the ability bias.¹⁶ Additional detail appears in **Chapter 2** and in **Volume 2: Detailed Results**.

As indicated in the table, one year's worth of BC College operations reduces health-related absenteeism from work by approximately 40,900 days per year, resulting in an annual average savings of otherwise lost productivity equal to roughly \$5.8 million. There are also about 1,810 fewer smokers incurring average smoking-related costs, with

¹⁶ The ability bias specifically relates to higher earnings. Absent any similar research for the social variables, the model assumes that the same discounting factor applies as well to the public benefits. See the text surrounding **Table 3.2** for more information about the ability bias.

an annual average savings to society of some \$7.6 million. Finally, there are 540 fewer alcohol abusers per year, providing an annual average savings of \$5.4 million.

College operations also result in an estimated 1,330 fewer criminal offences over the course of the students' working career, with corresponding annual of \$208,200 in direct crime savings, and \$199,600 in savings to otherwise would-be crime victims.¹⁷ Estimated average annual reduction of social assistance and employment insurance claims is approximately 670 and 630 respectively. The corresponding annual dollar savings amount to roughly \$194,000 for welfare and about \$176,800 in unemployment savings.

All told, a year's operation of BC Colleges annually generates around \$19.6 million in avoided social costs, equal to the sum of all health, crime, and welfare and unemployment savings. Added to this are income growth benefits, for a grand total of \$412.9 million. This sum represents the average annual benefits that accrue to the provincial and local community as a result of BC Colleges.

As with the student perspective, annual benefits in **Table 3.4** must be projected out into the future before they can be compared to costs. The time horizon for the analysis is again defined by the students' working career, equal to the assumed retirement age of 65 minus the average age of the student body. The present value of benefits and costs are displayed in **Table 3.5**, using an assumed discount rate of 4.0%. As shown, the present value of future additions to income growth sums to \$8.6 billion, while the present value of future social savings sums to \$333.6 million. Altogether, the present value of all public benefits equals roughly \$9.0 billion.

Table 3.5: Present Value of Benefits and Costs, Broad Perspective

	RESULTS
Present value of future added income	\$8,617,513,500
Present value of future avoided social costs	\$333,646,500
Total benefits, present value	\$8,951,160,000
Total costs, present value	\$468,622,000
Benefit/cost ratio	19.1

Source: See Tables 2.1 and 3.4.

Provincial and local government support of BC Colleges also appears in **Table 3.5**, listed as the present value of total costs. While this is technically correct, it is important to note

¹⁷ Crime costs are defined broadly to include spending associated with police, prosecution, courts, legal aid, and adult corrections.

that, unlike streams of benefits that go on into the future, the provincial and local government contribution of \$468.6 million was made in the single analysis year alone. Its present value and nominal dollar value are thus the same.

Having now defined present values of costs and benefits, the model forms a benefit/cost ratio of roughly 19.1 (= \$9.0 billion worth of benefits / \$468.6 million worth of provincial and local government support). Recall that this ratio reflects the measure of *all* benefits generated regardless of to whom they may accrue. Students are the beneficiaries of higher earnings, employers are beneficiaries of lower absenteeism, still others are beneficiaries of improved health, and so on. These are widely dispersed benefits that do not necessarily return to provincial and local taxpayers who pay costs at full measure. Inasmuch as investors and beneficiaries are not the same individuals, measures common to standard investment analyses such as rate of return, payback period, and net present value no longer apply. From the broad taxpayer perspective, therefore, the benefit/cost ratio should be viewed strictly as a comparison between public benefits and taxpayer costs.

Narrow Taxpayer Perspective

With the narrow taxpayer perspective the situation is different, since investors and beneficiaries are one and the same. The pivotal step here is to limit overall public benefits shown in **Table 3.4** to those that specifically accrue to provincial and local government. For example, benefits resulting from income growth are limited to higher provincial and local tax payments. Similarly, savings related to improved health, reduced crime and fewer welfare/unemployment claims are limited to those received strictly by provincial and local government, while benefits to private residents, local businesses or the federal government are excluded altogether.

Table 3.6 presents annual benefits that accrue to provincial and local taxpayers in terms of added tax revenue and reduced government expenditures. For example, **Table 3.4** shows annual income growth in the province equal to some \$393.3 million. **Table 3.6** applies prevailing provincial and local government tax rates to this figure to compute annual higher government revenue associated with growth, equal to approximately \$80.5 million. Also shown are reduced government expenditures related to absenteeism and substance abuse. Absenteeism savings are restricted to the portion that accrues to provincial and local government employers, while savings from reduced tobacco and alcohol abuse are computed based on provincial and local government's subsidy of general health care. This yields savings of \$146,900 and \$1.4 million, respectively, to provincial and local government each year.

The provincial and local government portion of crime savings shown in **Table 3.4** is computed by deducting victim costs and the cost of federal crimes, as none of these accrue to taxpayers. All told, provincial and local government sees reduced justice expenditures equal to \$130,400 each year. Reduced social assistance expenditures of \$162,700 complete the estimation of annual provincial and local government savings from their support of BC Colleges.

Table 3.6: Aggregate Annual Benefits,
Narrow Taxpayer Perspective

BENEFIT COMPONENT	TOTAL
Added Tax Revenue	\$80,482,800
Reduced Government Expenditures	
Health Benefits	
Absenteeism savings	\$146,900
Substance abuse savings ¹	\$1,425,800
Crime Benefits	
Justice savings	\$130,400
Welfare Benefits	
Social assistance savings	\$162,700
Subtotal, Reduced Government Expenditures	\$1,718,900
TOTAL GOVERNMENT BENEFITS	\$82,201,700

1. Inclusive of reduced government expenditures related to reduced tobacco and alcohol abuse.

Source: Adapted from data supplied by Tables 18 and 19 in Volume 2: Detailed Results.

Projecting annual benefits in **Table 3.6** out to the future then discounting them back to the present gives the time value of all future benefit increments that accrue strictly to provincial and local government. Results appear in **Table 3.7**. As indicated, the future stream of benefits provides an overall asset value of \$1.8 billion stemming from a year's support of BC Colleges. Costs, on the other hand, come to only \$468.6 million, equal to the annual contribution of provincial and local government to BC Colleges (note that this number is repeated from **Table 3.5**). In return for their support, therefore, provincial and local government is rewarded with an investment benefit/cost ratio of 3.8 (= \$1.8 billion / \$468.6 million), indicating a most profitable investment.

At 14.4%, the rate of return to provincial and local taxpayers is similarly impressive. Economists typically assume a 4.0% rate of return when dealing with government investments and public finance issues. This is the return governments are assumed to be able to earn on generally safe investments of unused funds, or alternatively the interest

rate for which governments, as relatively safe borrowers, can obtain funds. A rate of return of 4.0% would mean that the colleges just pay their own way. In principle, governments could borrow monies used to support the colleges and repay the loans out of the resulting added taxes and reduced government expenditures. A rate of return of 14.4%, on the other hand, means that BC Colleges not only pay their own way, but also generate a significant surplus that provincial and local government can use to fund other programs. It is unlikely that other government programs could make such a claim.

Table 3.7: Present Value of Benefits and Costs, Narrow Perspective

	RESULTS
Present value of increased provincial and local government tax revenue	\$1,763,583,300
Present value of reduced provincial and local government expenditures	\$37,453,800
Total benefits, present value	\$1,801,037,100
Total costs, present value	\$468,622,000
Net present value	\$1,331,418,200
Benefit/cost ratio	3.8
Internal rate of return	14.4%
Payback period (no. of years)	9.6

Source: See Tables 2.1 and 3.6.

Note that returns reported in **Table 3.7** are real returns, not nominal. When a bank promises to pay a certain rate of interest on a savings account, it employs an implicitly nominal rate. Bonds operate in a similar manner. If it turns out that the inflation rate is higher than the stated rate of return, then money is lost in real terms. In contrast, a real rate of return is on top of inflation. For example, if inflation is running at 3.0% and a nominal percent of 5.0% is paid, then the real rate of return on the investment is only 2.0%. In **Table 3.7**, the 14.4% taxpayer rate of return is a real rate. With an inflation rate of 2.7% (the average rate as per the Statistics Canada, Consumer Price Index), the corresponding nominal rate of return is 17.6%, substantially higher than what is reported in this analysis.

With and Without Social Benefits

In **Chapter 2** social benefits attributable to college education (reduced crime, welfare and unemployment, and improved health) are defined as *external benefits*, incidental to the operations of the colleges. Some would question the legitimacy of including these benefits in the calculation of rates of return to higher education, arguing that only direct benefits, i.e., higher earnings, should be counted. **Tables 3.5** and **3.7** are inclusive of social benefits reported here as attributable to the colleges. Recognizing the other point

of view, **Table 3.8** shows rates of return for both broad and narrow perspectives exclusive of social benefits. As indicated, returns are still well above threshold values (a benefit/cost ratio greater than 1 and a rate of return greater than 4.0%) confirming that taxpayers receive great value from investing in BC Colleges.

Table 3.8: Taxpayer Perspectives Without Social Externalities (\$ Thousands)

	BROAD PERSPECTIVE		NARROW PERSPECTIVE	
	With Social Savings...		With Social Savings...	
	Included	Excluded	Included	Excluded
Net present value	\$8,942,281	\$8,576,604	\$1,800,040	\$1,758,986
Internal rate of return	-	-	14.4%	14.0%
Benefit/cost ratio	19.1	18.3	3.8	3.8
Payback period (years)	-	-	9.6	9.9

Source: See Tables 3.5 through 3.7.

ANNUAL PRIVATE AND PUBLIC BENEFITS COMPARED

To get a different perspective on the results, aggregate annual benefits reported in **Tables 3.2** and **3.4** are expressed in **Table 3.9** on per CHE and per full time equivalent (FTE) student bases. The upper two rows of the table refer to student benefits. The remainder of the table summarizes public benefits, with the bottom row showing total public benefits.

Table 3.9: Annual Benefits Per CHE and Per FTE Student

	PER CHE ¹	PER FTE STUDENT ¹
STUDENT BENEFITS		
Increased student earnings, gross	\$111	\$3,335
Increased student earnings, after tax	\$87	\$2,611
PUBLIC BENEFITS		
Income growth	\$195	\$5,861
Health-related savings ²	\$9	\$280
Crime savings ³	<\$1	\$6
Welfare/unempl. savings ⁴	<\$1	\$6
TOTAL	\$205	\$6,153

1. Annualized values exclude benefits from retired students.

2. Inclusive of savings due to reduced absenteeism and tobacco and alcohol abuse.

3. Inclusive of savings due to reduced crime and victim costs.

4. Inclusive of savings due to reduced social assistance and employment insurance claims.

Source: See Table 3.2 and 3.4.

As indicated in the first row, the annual average income of BC College students increases roughly \$111 for every hour of credit or non-credit instruction they complete. The \$111 figure is “gross earnings,” e.g., the gross figure that might appear on a student’s pay stub. The “after tax” figure is shown as \$87 – this is the figure that might appear on the student’s actual paycheck.¹⁸

For public benefits, **Table 3.9** indicates that an hour of instruction adds an average of \$195 per year to provincial income. The other “social benefits” shown are mainly avoided social costs. These range from less than \$1 per CHE in welfare/unemployment savings, to roughly \$9 per CHE from health-related savings. All told, each hour of instruction at BC Colleges creates \$205 in annual public benefits.

The last column in **Table 3.9** expresses results on a full time equivalent (FTE) basis. The model assumes that an FTE student takes the equivalent of 30 credit hours of class work to complete a full year of study. On average, a full-time year of study rewards the average student with \$3,335 in higher annual income (before tax). It also increases provincial income by \$5,861 and provides other social benefits as indicated in the table. The total of all social benefits, economic growth plus social savings, provides \$6,153 to the public annually. These results are all annual averages of benefits that will accrue for years into the future, for at least as long as students remain in the workforce.

Who Benefits Most from Education?

Who benefits most from education, students or the public? This is a currently hotly debated question and is an obviously fundamental issue in higher education funding. The popular view in many circles is that students benefit most, yet the results presented in **Table 3.9** indicate otherwise. Because the money students pay in taxes does not benefit students as such, but rather the taxpaying public, the appropriate figure for judging student benefits is increased earnings after tax (shown in the second row of **Table 3.9**).

Total public benefits are shown in the bottom row of **Table 3.9**. The comparison can now be made: students benefit from one CHE of attendance at BC Colleges with a \$87 annual increase in their after-tax earnings. At the same time, public benefits from that same hour of instruction sum to about \$195 in added annual income growth and assorted social savings per CHE. Looking at the results strictly in monetary terms,

¹⁸ The tax adjustment is based on federal and provincial/territorial tax rates for 2006. See the Canada Revenue Agency at http://www.cra-arc.gc.ca/tax/individuals/faq/2006_rate-e.html.

therefore, the public stands to benefit far more from the education provided by BC Colleges than students do.

CONCLUSIONS

This chapter has shown that BC Colleges are an attractive investment to their major stakeholders, students as well as provincial and local government. Rates of return to students invariably exceed alternative investment opportunities. At the same time, provincial and local government can take comfort in knowing that its expenditure of taxpayer funds creates a wide range of positive social benefits and, perhaps more importantly, actually returns more to government budgets than it costs. Absent increased tax receipts and avoided costs provided by BC College education, provincial and local government would have to raise taxes to make up for lost revenues and added costs.

Chapter 4

ECONOMIC GROWTH ANALYSIS

INTRODUCTION

The previous chapter considers BC Colleges as an investment, first on the part of students, then on the part of provincial and local government. This chapter focuses on British Columbia and considers the impact of BC Colleges on economic growth in the province. Impact estimates are reported in terms of labour income (i.e., earnings) and non-labour income (i.e., sum of all dividends, interests, and rents).

Estimating the impacts of BC Colleges requires use of a specialized input-output (IO) model that shows the interconnection of industries, government and households in the area. IO theory has been around since the 1930s and has won the Nobel Prize in economics for its inventor, Wassily Leontief. Textbooks on IO theory and practice are numerous, although the most widely known is Miller and Blair (1985). The model employed in the present study is managed by software developed by Economic Modeling Specialists, Inc. (EMSI) of Moscow, Idaho, which uses common “data-reduction” techniques to generate multipliers that are similar in magnitude to those of other popular IO modeling products, such as the IMPLAN and RIO models. EMSI regional IO modeling software was used to develop the Utah Multiregional IO (UMRIO) model, the Idaho Economic Modeling Project (IDAEMP), and the Oregon Economic Modeling System (OREMS).¹⁹

To bring the level of sophistication in the EMSI model to the present study, the model derives the regional backdrop figures from the socio-economic profile data provided by BC Stats and controls these to the total labour and non-labour income in the province (as published by Statistics Canada). The model then tracks the so-called “ripple” or

¹⁹ EMSI IO modeling software employs a standard regional-purchase-coefficient (RPC) non-survey IO modeling technique similar to that used in constructing the Utah Multiregional IO (UMRIO) model (Governor’s Office of Planning and Budget et al. [Salt Lake City, UT: Demographic and Economic Analysis, 1994]), Idaho Economic Modeling Project (IDAEMP) (M. H. Robison, R. Coupal, N. Meyer, and eds [Moscow, ID: University of Idaho, College of Agriculture, 1991]), and Oregon Economic Modeling System (OREMS) (M. H. Robison, Proceeding at the 29th Annual Pacific Northwest Economic Conference [Missoula, MT: 1995]). Other similar models include IMPLAN IO modeling software (Stillwater, MN: Minnesota IMPLAN Group, annual), regional IO models (RIO models) constructed by Rutgers University, Center for Urban Policy Research (New Brunswick, NJ: Rutgers University, 2002), and models chronicled for small areas (see M. H. Robison, “Community Input-Output Models,” *Annals of Regional Science* 31 no. 3 [1997]: 325-351).

“multiplier” effects of a given direct economic event, in this case, the effects stemming from the daily activities of BC Colleges and the increased incomes of students. For example, students with higher incomes have more money to spend, while businesses that hire them are more productive, purchasing additional inputs and rewarding business owners with greater incomes. All of this affects earnings in other industries, thereby generating multiplier effects and expanding the size of the economy.²⁰

It has been argued that multiplier effects such as those described overstate net effects by as much as 80%.²¹ The reason is that while the economy is stimulated and incomes increase, factors of production receiving these increased incomes abandon lower paying next-best opportunities. At some level jobs and uses of capital that are left behind are simply left undone, or perhaps outsourced overseas. The result is that gross multiplier effects need to be reduced to reflect this opportunity cost of taking a newly created job. Accordingly, the model applies the maximum downward adjustment suggested by the literature and discards all but 20% of the indicated indirect impact. This adjustment is unique to this analysis and enhances the conservative nature of the results.

In general, BC Colleges impact the economy in three ways: (1) from their day-to-day operations, (2) from the spending of students who come from outside the province to attend college, and (3) from students who enter the workforce with increased skills. The *college operations effect* includes direct earnings of faculty and staff plus additional earnings and income generated through the action of multiplier effects. The *student spending effect* focuses on new monies entering the economy as BC Colleges attract students from outside the province. Finally, the *past student productivity effect* comprises income growth that occurs as students deepen the economy’s stock of human capital, attract new industry to the province, and make existing industry more productive.

COLLEGE OPERATIONS EFFECT

Each year BC Colleges pay wages and salaries to their employees, which become part of overall local earnings. At the same time, BC Colleges purchase supplies and services, and a portion of this spending is also made locally. These expenditures create a ripple effect that generates additional income and business revenue throughout the provincial

²⁰ Multipliers are generally defined as the total effect divided by the direct effect – or the direct and indirect effects divided by the direct effect. An impact effect described as 150% of the direct effect would be associated with a multiplier of 2.5 (direct effect = 1.0; indirect effect = 1.5).

²¹ See J.R. Hamilton, N.K. Whittlesey, M.H. Robison and J. Ellis, "Economic Impacts, Value Added and Benefits in Regional Project Analysis," *American Journal of Agricultural Economics* 31 no. 2 (1991): 334-344.

economy. The net effect of college spending is obtained by adding direct and indirect (i.e., multiplier) effects together, then applying a reduction factor to account for monies withdrawn from the provincial economy to support the colleges. Such monies would have been spent in the province anyway and are thus not credited to BC Colleges.

Table 4.1 summarizes the effect of college operations spending in the provincial economy. Total income appears in the top row and provides the backdrop against which the relative impacts of college operations are measured. As shown, British Columbia generated about \$105.9 billion in labour income and another \$73.8 billion in non-labour income – a total \$179.7 billion altogether (see **Table 2.9**). The next item in the table is the direct effect of faculty and staff wages and salaries, equal to \$494.7 million (see **Table 2.2**). Note that the associated figure for non-labour income is \$0. This is because, in contrast to private sector businesses, the direct contribution of government sectors is only measured in terms of labour income.

Table 4.1: College Operations Effect

	LABOUR INCOME (\$ Thousands)	% OF TOTAL	NON-LABOUR INCOME ¹ (\$ Thousands)	% OF TOTAL	TOTAL INCOME (\$ Thousands)	% OF TOTAL
Total income in British Columbia	\$105,912,000	100%	\$73,789,000	100%	\$179,701,000	100%
Direct effect of faculty and staff	\$494,684	0.5%	\$0	<0.1%	\$494,684	0.3%
Indirect effect	\$50,700	<0.1%	\$23,620	<0.1%	\$74,320	<0.1%
Gross total	\$545,384	0.5%	\$23,620	<0.1%	\$569,004	0.3%
Adjustment for alternative use of funds ²	(\$195,960)	<0.1%	(\$84,487)	<0.1%	(\$280,447)	<0.1%
TOTAL	\$349,425	0.3%	(\$60,867)	<0.1%	\$288,557	0.2%

1. Includes all dividends, interest, and rents generated in British Columbia. Does not include earnings.

2. Negative numbers represent income that would have been generated in the province anyway had monies used to fund college operations been used instead for consumer spending.

Source: Adapted from data supplied by the EMSI regional IO model. See also Tables 2.2 and 2.9.

Indirect effects appear next and amount to another \$50.7 million in labour income and \$23.6 million in non-labour income. These represent income generated in other industries (i.e., off-campus effects) as a result of direct college spending.²² Estimating indirect effects requires a model that takes college expenditures, deducts spending that leaks from the economy, and bridges what is left to the sectors of the input-output (IO) model constructed for British Columbia. Adding these effects to direct effects gives the

²² As described earlier, actual multiplier effects indicated by the IO model are discounted by all but 20% to account for the shift of resources from next-best uses.

gross (i.e., unadjusted) effect of college operations spending, equal to approximately \$569.0 million.

Here a qualification must be made. BC Colleges receive about 91% of their funding from provincial sources, whether from students, private businesses,²³ property owners, or taxpayers. Devoting these funds to BC Colleges means they are not available for other uses, e.g., consumer spending on the part of students, public projects on the part of government. Monies that are injected into the provincial economy on one hand are thus withdrawn on the other. Because of this, a portion of BC Colleges' spending effect cannot be considered as new monies brought to the province, since much of this spending was funded by provincial sources.

To determine the amount by which the gross effect should be reduced, the model analyzes what would have been the effect on income had the funding received by BC Colleges from provincial sources been redirected elsewhere and used instead for purposes of consumer spending. To measure this effect, any provincial funding, whether from students, private residents, or taxpayers, is bridged to the sectors of the IO model and converted to income. In the case of BC Colleges, this comes to about \$280.4 million, shown as a negative number in **Table 4.1**. These represent monies that would have been generated in the province even without BC Colleges, and are thus subtracted from the gross effect of college operations. The net effect is \$288.6 million in added income attributable to the operations of BC Colleges.

STUDENT SPENDING EFFECT

About 3% of BC Colleges' students come from outside the province to attend college, net of long distance students who are not physically present in the area while attending. These students spend monies that would not have otherwise entered the provincial economy absent the colleges, which means increased revenue for local businesses. To determine the effect of these expenditures, the model begins with total dollar amounts listed in **Table 2.7** (net of leakage and household income) and converts these to direct added income through the action of earnings-to-sales and value added-to-sales ratios. Indirect effects are derived by bridging the increase in sales to the industrial sectors of

²³ Private sources of revenue vary widely, from a scholarship sponsored by a local resident to contract revenue received from businesses that send employees to the college to attend training seminars. The wide variety of these revenues makes it difficult to determine whether they come from within or outside the region. For this reason, the model assumes a strict 50% breakdown, where 50% comes from outside the region, and the remaining 50% comes from within the region.

the IO model, running them through an indirect multiplier matrix and then discounting results by all but 20% to avoid overstatement of multiplier impacts. As shown in **Table 4.2**, the spending of BC Colleges' out-of-province students has a direct effect equal to \$18.7 million and an indirect effect equal to \$5.2 million, for a sum total of \$23.9 million in added income in the British Columbia economy.

Table 4.2: Student Spending Effect

	LABOUR INCOME		NON-LABOUR INCOME ¹		TOTAL INCOME	
	(\$ Thousands)	% OF TOTAL	(\$ Thousands)	% OF TOTAL	(\$ Thousands)	% OF TOTAL
Total income in British Columbia	\$105,912,000	100%	\$73,789,000	100%	\$179,701,000	100%
Direct effect of student spending	\$12,749	<0.1%	\$5,994	<0.1%	\$18,743	<0.1%
Indirect effect	\$3,487	<0.1%	\$1,685	<0.1%	\$5,172	<0.1%
TOTAL	\$16,236	<0.1%	\$7,679	<0.1%	\$23,915	<0.1%

1. Includes all dividends, interest, and rents generated in British Columbia. Does not include earnings.

Source: Adapted from data supplied by the EMSI regional IO model. See also Tables 2.7 and 2.9.

PAST STUDENT PRODUCTIVITY EFFECT

BC Colleges' impact on the economy is most prevalent in their capacity to provide skills training and career enhancement opportunities to area residents for high demand, high paying occupations in the province. Since BC Colleges were established students have studied at the colleges and entered the provincial workforce, bringing with them skills they acquired while in attendance. Over time these skills have built up and accumulated, steadily increasing the training level and experience of the workforce. This sparks a chain reaction wherein higher student earnings generate additional rounds of consumer spending, while new skills and training translate to increased business output and higher property income, causing still more consumer purchases and multiplier spending. The sum of all these direct and indirect effects comprises the total impact of past student productivity on labour and non-labour income in the economy.

The first step in calculating the effect of past student productivity is to estimate the number of college skills currently active in the workforce, measured in terms of CHEs. Data and assumptions behind the calculation of this number appear in **Table 4.3**.

Table 4.3: Estimating CHEs of Instruction Embodied in the Workforce¹

Year	Student headcount ² 1	Non-retired students (%) ³ 2	Students remaining in prov. (%) ³ 3	Students who have left college (%) 4	Students settled into jobs (%) 5	Thirty-year attrition (%) 6	Students active in workforce 7	Average CHEs ³ 8	CHEs active in workforce 9
1977	95,736	91%	96%	100%	100%	95%	78,786	14	1,091,458
1978	97,650	91%	96%	100%	100%	95%	80,499	14	1,111,802
1979	130,082	91%	96%	100%	100%	95%	107,418	10	1,042,446
1980	132,087	91%	96%	100%	100%	95%	109,260	10	1,066,356
1981	136,696	91%	96%	100%	100%	96%	113,266	10	1,118,379
1982	137,224	91%	96%	100%	100%	96%	113,897	10	1,123,790
1983	137,601	91%	96%	100%	100%	96%	114,406	10	1,127,918
1984	140,306	91%	96%	100%	100%	96%	116,855	10	1,154,089
1985	142,099	91%	96%	100%	100%	96%	118,551	10	1,177,889
1986	144,313	91%	96%	100%	100%	96%	120,603	10	1,202,690
1987	149,464	91%	96%	100%	100%	97%	125,122	10	1,255,548
1988	152,684	91%	96%	100%	100%	97%	128,036	10	1,289,740
1989	157,909	91%	96%	100%	100%	97%	132,645	10	1,348,879
1990	160,047	91%	96%	100%	100%	97%	134,671	10	1,372,737
1991	164,374	91%	96%	100%	100%	97%	138,548	10	1,420,618
1992	172,365	91%	96%	100%	100%	97%	145,532	10	1,523,704
1993	164,609	91%	96%	100%	100%	98%	139,221	10	1,454,064
1994	166,870	91%	96%	100%	100%	98%	141,375	11	1,485,112
1995	169,656	91%	96%	100%	100%	98%	143,982	10	1,499,326
1996	172,577	91%	96%	100%	100%	98%	146,711	11	1,541,211
1997	177,892	91%	96%	100%	100%	98%	151,488	11	1,605,574
1998	181,059	91%	96%	100%	100%	98%	154,449	11	1,641,586
1999	189,164	91%	96%	100%	100%	99%	161,639	11	1,721,046
2000	188,730	91%	96%	100%	100%	99%	161,544	11	1,779,779
2001	196,839	91%	96%	100%	100%	99%	168,774	11	1,827,295
2002	198,051	91%	96%	100%	100%	99%	170,103	11	1,917,888
2003	193,061	91%	96%	100%	100%	99%	166,101	11	1,903,166
2004	188,672	91%	96%	98%	100%	99%	159,714	11	1,819,416
2005	186,439	91%	96%	87%	64%	100%	89,020	11	943,596
2006	192,034	91%	96%	63%	61%	100%	64,748	10	668,446
							Subtotal		41,235,546
							Net of alternative education variable	11%	(4,354,772)
							NET CHEs IN WORKFORCE		36,880,774

1. Numbers may not add due to rounding.

2. Column 1 shows the combined total of credit and non-credit students. In the case that enrolment data is unavailable, the missing information is calculated internally in the analytical model.

3. In the absence of better data, the model assumes that the same data and assumptions for the current year also apply to the other years in the timeframe.

Source: Adapted from data supplied by the colleges. See also Tables 2.4 and 2.8.

The analysis begins with the historical enrolment of the colleges from the beginning of the time horizon in 1977 until the current analysis year in 2006, as provided by BC Colleges. These figures are then discounted by the percent of retired and leisure students, as these students are not expected to bring new skills to the province upon exiting college. Column 3 nets out students who leave the province immediately after completing their education, reducing the headcount to include only those who settle in the area. Column 4 accounts for students who have not yet entered the workforce. As shown, it is assumed that all past students have left BC Colleges and found employment except for the last two to three years, based on the estimated percent of students who are already employed while attending college (63%).

Settling-in factors come into play in Column 5, though only for the last two years of the analysis. By the end of the third year it is assumed that all BC College students have settled into their jobs. Adjustments are weighted according to the breakdown of the student body from **Table 2.4** and their corresponding settling-in factors from **Table 2.8**. Column 6 subtracts students who have out-migrated, retired, or died over time, using a logarithmic decay function based on the thirty-year attrition variable from **Table 2.8** (5%). The net number of students who are active in the workforce appears in Column 7.

Column 8 displays the average number of CHEs generated per student per year back to 1977. Historic information on this variable is generally unavailable, so it is assumed that average CHEs for the analysis year apply through time. These figures are multiplied times the number of students active in the workforce from Column 7 and summed together, yielding a total of 41.2 million CHEs currently embodied by students in the province. This is then reduced by 11% to account for alternative education opportunities (i.e., the percent of students who would have still been able to obtain an education even without BC Colleges). The approximately 36.9 million CHEs remaining after this calculation are strictly attributed to the existence of BC Colleges.

The next step is to convert the 36.9 million CHEs embodied in the workforce to direct earnings. The net value per CHE – \$111 – comes from **Table 3.2** and represents the higher earnings received by students for each CHE of instruction received at BC Colleges.²⁴ Multiplying this figure times the 36.9 million net CHEs results in approximately \$4.1 billion in earnings that are directly due to the college skills currently

²⁴ Briefly, the engine that estimates value per CHE does so by combining earnings/education data from **Table 2.5** with information on aggregate student achievements during the analysis year (from **Table 2.4**), adjusted downward to account for the ability bias and other factors discussed in **Chapter 2**.

active in the workforce. This figure reappears in **Table 4.4** as the direct effect of past student productivity on labour income.

Added to this is another \$1.9 billion in non-labour income, representing the higher property values and increased investment income stemming from the direct earnings of students and enhanced productivity of the businesses that employ them. Non-labour income attributable to past student skills is obtained by disaggregating higher student earnings to the industrial sectors of the IO model and multiplying them times their associated value added-to-earnings ratios.²⁵ Summing labour and non-labour income together gives a direct effect of past student productivity equal to approximately \$6.0 billion.

Table 4.4: Past Student Productivity Effect

	LABOUR		NON-LABOUR		TOTAL	
	INCOME	% OF	INCOME ¹	% OF	INCOME	% OF
	(\$ Thousands)	TOTAL	(\$ Thousands)	TOTAL	(\$ Thousands)	TOTAL
Total income in British Columbia	\$105,912,000	100%	\$73,789,000	100%	\$179,701,000	100%
Direct effect of past student productivity	\$4,100,187	3.9%	\$1,862,059	2.5%	\$5,962,246	3.3%
Indirect effect	\$940,275	0.9%	\$463,003	0.6%	\$1,403,278	0.8%
TOTAL	\$5,040,462	4.8%	\$2,325,062	3.2%	\$7,365,525	4.1%

1. Includes all dividends, interest, and rents generated in British Columbia. Does not include earnings.

Source: Adapted from outputs supplied by EMSI regional IO model. See also Tables 2.9 and 4.3.

Economic growth stemming from a skilled workforce does not stop with the direct effect. To calculate the indirect effect the model allocates increases in income to specific industrial sectors and augments these to account for both demand and supply-side multiplier effects. Demand-side effects refer to the increased demand for consumer goods and services as the higher incomes of skilled workers and their employers are spent in the local economy. For example, the increased output of businesses is associated with an increased demand for inputs, which in turn produces a set of economic

²⁵ Direct earnings effects of past students initially appear with no industry detail, thus requiring an aggregation that would reduce all industries to a single aggregate. By any measure, use of such an aggregated multiplier would court an unacceptable aggregation error. This occurs whenever a model with many industrial sectors is reduced through industry combination to a model with many fewer “aggregated industries” (see chapter 5 in Ron Miller and Peter Blair, *Input-Output Analysis: Foundations and Extensions* [Englewood Cliffs, NJ: Prentice Hall, 1985]). At the same time, however, the EMSI IO modeling system conveys industry detail at roughly the NAICS 4-digit level, and disaggregating the direct earnings effects at this fine level of detail is not realistic. To resolve these problems, the model disaggregates past student earnings effects to eighteen different industrial sectors, which avoids aggregation error while still maintaining a level of detail that remains within reasonable limits.

multiplier effects that are all captured as part of demand-side indirect effects. In the model these are estimated by converting higher student earnings into direct increased industry sales, running these through an indirect multiplier matrix, and converting them to income by applying earnings-sales and value added-sales ratios supplied by the IO model.

Supply-side effects occur through a process of “cumulative causation,” or “agglomeration,” whereby growth becomes in some degree self-perpetuating. The presence of one industry, for example, attracts other industries that use the first industry’s outputs as inputs, which produces subsequent rounds of industry growth, and so on.²⁶ To estimate agglomeration effects, the model converts direct earnings of past students to industry value added and applies this to a set of supply-driven multipliers provided by the IO model. To increase the plausibility of this assumption, the model applies only direct effects associated with industries in the highest stages of development.²⁷

Summing demand and supply-side effects together constitutes the indirect effect of college education, equal to \$940.3 million in labour income and approximately \$463.0 million in non-labour income (**Table 4.4**). Adding these to the direct effects of past student productivity yields a grand total of \$7.4 billion in added income attributable to the accumulation of college skills in the provincial workforce. Note that this figure omits altogether the effect of educated workers on innovation and technical progress. This effect is generally labeled as “external” because it is uncertain in nature and spills beyond businesses employing skilled workers. For this reason it is excluded from the analysis. To the extent there are such effects, and theory suggests that there are, overall results can be considered conservative.

²⁶ For a more complete discussion of agglomeration and cumulative causation, see Masahisa Fujita, Paul Krugman, and Anthony Venables, *The Spatial Economy: Cities, Regions, and International Trade* (Cambridge: Massachusetts Institute of Technology, 1999).

²⁷ Parr (1999) describes four stages of economic development: primary production, process manufacturing, fabricative manufacturing, and producer services and capital export. The model applies a “development score” to Parr’s stages: low scores for lower stage sectors and higher scores for higher development sectors. Only those industries with the highest scores are applied to the supply-driven multipliers of the IO model. For additional detail on the use of this approach for classifying industries by industrial stage, see Rutgers et al, 2002.

TOTAL EFFECT

Table 4.5 displays the grand total of BC Colleges' impact on British Columbia, including the college operations effect, student spending effect, and past student productivity effect. These results depend on, first, the number of BC College employees working in the province, second, the percent of students coming from outside the province, and third, the accumulation of skills (or CHEs) currently active in the provincial workforce.

Table 4.5: Total Effect

	TOTAL INCOME (\$ Thousands)	% OF TOTAL
Total income in British Columbia	\$179,701,000	100%
College operations effect	\$288,557	0.2%
Student spending effect	\$23,915	<0.1%
Past student productivity effect	\$7,365,525	4.1%
TOTAL	\$7,677,997	4.3%

Source: See Tables 4.1 through 4.4.

As shown, BC Colleges account for \$7.7 billion, or 4.3%, of all income in British Columbia. These results demonstrate several important points. First, BC Colleges promote economic growth through their own operations spending, through the spending of their out-of-province students, and through the increase in productivity as past students remain active in the provincial workforce. Second, the past student productivity effect is by far the largest and most important impact of BC Colleges, stemming from the higher incomes of students and their employers. And third, provincial income in British Columbia would be substantially lower without the educational activities of BC Colleges.

Chapter 5

SENSITIVITY ANALYSIS

INTRODUCTION

This study concludes with a sensitivity analysis of some key variables on both the investment and economic growth sides. The purpose of the sensitivity analysis is twofold:

1. *To set the approach apart from “advocacy” education impact analyses that promote higher education.* These studies often use assumptions that do not stand up to rigorous peer scrutiny and generate results that grossly overstate benefits. The approach here is to account for all relevant variables on both the benefit and cost sides as reflected in the conservatively estimated base case assumptions laid out in **Chapter 2**. The sensitivity tests include: a) the impacts associated with changes in the student employment variables for the investment analysis, and b) the addition of sales (as opposed to income only) to the economic development analysis.
2. *To test the sensitivity of results associated with assumptions internal to the analytical model.* The two assumptions analyzed in this chapter include the alternative education and attrition rate variables.

STUDENT EMPLOYMENT VARIABLES

Student employment variables are difficult to estimate because colleges generally do not collect this kind of information. These variables include: 1) percent of students employed, and 2) of those employed, what percent they earn relative to earnings they would have received if not attending BC Colleges. Both employment variables relate to earnings foregone by students—the opportunity cost of time—and they affect the investment analysis results (net present value, rate of return, benefit/cost ratio, and payback period).

Percent of Students Employed

Students incur substantial expense by attending BC Colleges because of time they spend not gainfully employed. Some of that cost is recaptured if the student remains partially

(or fully) employed while attending. It is estimated that 63% of the current student body is employed. This variable is tested in the sensitivity analysis by changing it to 100%. This change means that *all* students are employed, reducing the average opportunity cost of time accordingly.

Percent of Earnings Relative to Full Earnings

The second opportunity cost variable is more difficult to estimate. For BC Colleges it is estimated that students working while attending classes earn only 62%, on average, of earnings they would have statistically received if not attending BC Colleges. This suggests that many students hold part-time jobs that accommodate their college attendance, but at an additional cost in terms of receiving a wage that is less than what they might otherwise make. The model captures these differences and counts them as part of opportunity cost of time. As above, this variable is tested in the sensitivity analysis by changing the assumption to 100%. This means that students are fully employed, and the average opportunity cost of time reduces accordingly.

Results

The changed assumptions generate results summarized in **Table 5.1**. Here, base case assumptions taken appear in the two shaded rows—63% for the portion of students employed, and 62% for their earnings relative to statistical averages. These base case assumptions are held constant in the shaded rows for the student perspective. Sensitivity analysis results are shown in non-shaded rows—the extent to which investment analysis results would change if the two base case variables were increased to 100%, first separately, and second, together. Changing both assumptions to 100% (all students fully employed) automatically increases benefits because the opportunity cost of time reduces to zero.

1. Increasing the percent of students employed from 63% to 100% first (holding all other assumptions constant), the rate of return, benefit/cost ratio, and payback period results improves to 15.9%, 4.5, and 8.9 years, respectively, relative to base case results. Improved results are attributable to a lower opportunity cost of time—all students are employed in this case.
2. Increasing earnings relative to statistical averages from 62% to 100% second (holding the second employment assumption constant at the base case level), the rate of return, benefit/cost ratio, and payback period results improves to 17.6%,

5.1, and 8.1 years, respectively, relative to the base case results—a strong improvement, again attributable to a lower opportunity cost of time.

3. Finally, increasing both assumptions to 100% simultaneously, rate of return, benefit/cost ratio, and payback period results improves yet further to 30.0%, 10.2, and 5.1 years, respectively, relative to base case results. This scenario assumes that all students are fully employed and earning full salaries (equal to statistical averages) while attending classes.

Table 5.1: Sensitivity Analysis of Student Perspective

VARIABLES	ASSUMPTIONS	RATE OF RETURN	BENEFIT/COST	PAYBACK
1. Percent Employed	63%	14.0%	3.8	10.0
	100%	15.9%	4.5	8.9
2. Percent of Earnings	62%	14.0%	3.8	10.0
	100%	17.6%	5.1	8.1
1 = 100%, 2 = 100%		30.0%	10.2	5.1

A final note to this section—it is strongly emphasized that base case results are very attractive—results are all well above their threshold levels, and payback periods are short. As clearly demonstrated here, advocacy results *appear* much more attractive, although they overstate benefits. Results presented in **Chapter 3** are *realistic*, indicating that investments in BC Colleges generate excellent returns, well above the long-term average percent rates of return of roughly 7% in stock and bond markets.

REGIONAL ECONOMIC DEVELOPMENT

Economic impacts of higher education can be calculated in different ways. The approach is to estimate the economic impacts of BC Colleges based on college operations and capital spending, spending effects of BC Colleges' out-of-province students, and increased productivity effects of past students in the provincial workforce. Impacts are expressed in terms of *labour income* (i.e., earnings) and *non-labour income* (i.e., dividends, interests, and rent). Others often express results in terms of sales instead of income, which tends to inflate impacts so that they appear larger than they really are. This issue is addressed in the next section.

Economic Impacts Reported as Gross Sales

Advocates sometimes favor gross sales as an impact measure because sales are always larger than income. This method has notable drawbacks, however. An immediate drawback is that, unlike earnings, there is generally no published total against which a sales impact can be measured. The most troublesome aspect of gross sales impact measures is captured in the following example:

Two visitors spend \$50,000 each in the economic region. One visits a local auto dealer and purchases a new luxury automobile. The other undergoes a medical procedure at the local hospital. In terms of direct economic impact, both have spent \$50,000. However, the expenditures have very different meanings to the local economy. Of the \$50,000 spent for the luxury automobile, perhaps \$10,000 remains in the county as salesperson commissions and auto dealer income (part of the economic region's overall earnings), while the other \$40,000 leaves the area for Detroit or somewhere else as wholesale payment for the new automobile. Contrast this to the hospital expenditure. Here perhaps \$40,000 appears as physician, nurse, and assorted hospital employee wages (part of the county's overall earnings), while only \$10,000 leaves the area, to pay for hospital supplies, or to help amortize building and equipment loans. In terms of sales, both have the same impact, while in terms of earnings, the former has one-fourth the impact of the latter.

Table 5.2 expresses impacts in terms of gross sales rather than income. Gross sales measures are estimated by the economic model to be \$434.6 billion, obtained by multiplying sector-specific earnings by a sales-to-earnings ratio derived from the IO model. Note that direct local expenditures of the colleges and students from outside the province reflect their total spending, reduced by the estimated portion that leaks out-of-province to purchase goods produced elsewhere.²⁸ In the usual fashion, indirect effects reflect the action of economic multiplier effects, also estimated by the economic model. All told, the operation of BC Colleges is estimated to explain some \$14.6 billion in gross sales, a number substantially larger than the \$7.7 billion explained by the colleges in provincial income shown in **Table 4.5**.

While gross sales impacts shown in **Table 5.2** are not incorrect, this analysis reports college impacts in terms of income (**Table 4.5**) rather than gross sales, because this reflects economic realities in the local community much more accurately. Advocacy studies, on the other hand, often opt to express results in terms of sales because numbers

²⁸ Students purchase gasoline for their cars, for example, and while the trade margin stays in the area, in most cases the producer price of gasoline itself will leak out to the oil-producing region.

are much more impressive. Such results, however, are not likely to stand up to rigorous peer scrutiny in the economics profession.

Table 5.2: Impact of Colleges on Sales in British Columbia

	GROSS SALES (\$ Thousands)	% OF TOTAL
Total gross sales in British Columbia	\$434,611,900	100%
Gross sales attributable to college operations		
Direct local spending of Colleges	\$137,937	<0.1%
Indirect spending effect	\$108,438	<0.1%
Subtotal	\$246,375	<0.1%
Gross sales attributable to student spending		
Direct local spending by students	\$33,359	<0.1%
Indirect spending effect	\$9,642	<0.1%
Subtotal	\$43,000	<0.1%
Gross sales attributable to student economic development effects		
Direct gross sales	\$11,625,622	2.7%
Indirect gross sales	\$2,663,251	0.6%
Subtotal	\$14,288,873	3.3%
GRAND TOTAL	\$14,578,248	3.4%

Source: Adapted from data supplied by the colleges and outputs of the EMSI regional IO model. See also Tables 2.2 and 2.7.

VARIABLES REQUIRING “JUDGMENT”

This section tests the sensitivity of the attrition rate and alternative education opportunity variables. Recall that the attrition rate (5% in **Table 2.8**) characterizes the mobility of exiting students out of the province over the next thirty years or so through retirement, out-migration and/or death. The alternative education opportunity variable (11%) is characterized as a “negative benefit” used to account for students who can obtain a similar education elsewhere absent publicly funded colleges and universities in the province. Given the difficulty in accurately specifying the attrition rate and alternative education opportunity variables, the obvious question is: how great a role do they play in the magnitudes of the results? Results appear in **Table 5.3**.

Table 5.3: Sensitivity Analysis of Alternative Education and Attrition Rate Variables (\$ Thousands)

	-75%	-50%	-25%	BASE CASE	25%	50%	75%
Alternative Education Variable	2.6%	5.3%	7.9%	10.6%	13.2%	15.8%	18.5%
<i>Narrow Taxpayer Perspective</i>							
Net present value	\$1,331,418	\$1,331,418	\$1,331,418	\$1,331,418	\$1,331,418	\$1,331,418	\$1,331,418
Rate of return	14.4%	14.4%	14.4%	14.4%	14.4%	14.4%	14.4%
Benefit/cost ratio	3.8	3.8	3.8	3.8	3.8	3.8	3.8
Payback period (years)	9.6	9.6	9.6	9.6	9.6	9.6	9.6
	-75%	-50%	-25%	BASE CASE	25%	50%	75%
Attrition Rate Variable	1.3%	2.5%	3.8%	5%	6.3%	7.5%	8.8%
<i>Regional Economic Development</i>							
Added income	\$7,816,847	\$7,770,777	\$7,724,495	\$7,677,997	\$7,631,279	\$7,584,336	\$7,537,163
% of total income	4.3%	4.3%	4.3%	4.3%	4.2%	4.2%	4.2%
CHEs embodied in workforce	42,012,888	41,754,968	41,495,862	41,235,546	40,973,996	40,711,187	40,447,092

Alternative Education Opportunity

Variations in the alternative education assumption are calculated around base case results listed in the middle column of **Table 5.3**. Next, the model brackets the base case assumption on either side with plus or minus 25%, 50% and 75% variation in assumptions. Analyses are then redone introducing one change at a time, holding all other variables constant. For example, an increase of 25% in the Alternative Education assumption (from 10.6% to 13.2%) reduces the narrow taxpayer perspective rate of return from 14.4% to 14.1%. Likewise, a decrease of 25% (from 10.6% to 7.9%) in the assumption increases in the rate of return from 14.4% to 14.8%.

Based on this sensitivity analysis, the conclusion can be drawn that investment analysis results from the narrow taxpayer perspective are not very sensitive to relatively large variations in the alternative education variable. As indicated, results are still well above their threshold levels (net present value greater than 0, benefit/cost ratio greater than 1, and rate of return greater than the discount rate of 4.0%) even when the alternative education assumption is increased by as much as 75% (from 10.6% to 18.5%). The conclusion is that, although the assumption is difficult to specify, its impact on overall investment analysis results for the narrow taxpayer perspective is not very sensitive.

Attrition Variable

The attrition rate variable only affects the economic development results (**Table 4.5**). As above, the assumption increases and decreases relative to the base case of 5% (from

Table 2.8) by increments indicated in the table. Impacts on the results are more pronounced, as indicated in **Table 5.3**. Labour income attributable to the colleges, for example, ranges from a high of \$7.8 billion at -75% to a low of \$7.5 billion at a 75% variation from the base case assumption for this variable. This means that if attrition of ex-students increases over time, the number of CHEs embodied in the current local workforce decreases; hence, income attributable to the colleges decreases accordingly.

RESOURCES AND REFERENCES

- Bank of Canada. Inflation Calculator. *Bank of Canada Online*. Available from http://www.bankofcanada.ca/en/rates/inflation_calc.html; Internet; accessed 4 November 2005.
- BC Stats. Socio-Economic Profiles, College Regions (CRs). Available from http://www.bcstats.gov.bc.ca/data/sep/col/col_main.asp; Internet; last accessed June 2007.
- Becker, Gary S. *Human Capital: A Theoretical Analysis With Special Reference to Education*. New York: Columbia University Press for NBER, 1964.
- Bils, M. and P.J. Klenow. "Does Schooling Cause Growth?" *American Economic Review* 90 no. 5 (2000): 1160-1183.
- Borts, G. H., and J. L. Stein. *Economic Growth in a Free Market*. New York: Columbia University Press, 1964.
- Canadian Centre for Justice Statistics. "Children and Youth in Canada." Statistics Profile Series. Catalogue no. 85F0033MIE. Ottawa, ON: Statistics Canada, 2001.
- _____. Summary table 6: Provincial/territorial and adult corrections operational expenditures, 1999/00 to 2003/04. In "Adult Correctional Services in Canada." Catalogue no. 85-211-XIE. Ottawa, ON: Statistics Canada, 2005.
- _____. Table 1: Federal Statute Incidents Reported to Police, by Most Serious Offence, Canada 2001 to 2005. In "Juristat." Catalogue no. 85-002, Vol. 26, no. 4. Ottawa, ON: Statistics Canada, 2006.
- _____. Table 2: Federal government contributions to legal aid plans, criminal matters, current and constant dollars and Table 5: Total legal aid plan expenditures by type of expenditure. In "Legal Aid in Canada: Resource and Caseload Statistics 2004/05." Catalogue no. 85F0015XIE. Ottawa, ON: Statistics Canada, 2006.
- _____. Table 3: Court expenditures by type and jurisdiction, 2000/01. In "Courts Personnel and Expenditures 2000/01." Catalogue no. 85-403-XIE. Ottawa, ON: Statistics Canada, 2002.
- _____. Table 3: Select Criminal Code incidents, Canada and the provinces/territories, 2005. In "Juristat." Catalogue no. 85-002, Vol. 26, no. 4. Ottawa, ON: Statistics Canada, 2006.

RESOURCES AND REFERENCES

- _____. Table 3: Total expenditures, percentage change and per capita for prosecutions by jurisdiction, 1996/97, 1998/99 and 2000/01. In "Criminal Prosecutions: Personnel and Expenditures 2000/01." Catalogue no. 85-402-XIE. Ottawa, ON: Statistics Canada, 2002.
- _____. Table 5: Adult and young women charged by type of crime, 1999. In "Women in Canada." Statistics Profile Series. Catalogue no. 85F0033MIE. Ottawa, ON: Statistics Canada, 2001.
- _____. Table 8: Total expenditures on policing, 2004. In "Police Resources in Canada, 2005." Catalogue no. 85-225-XIE. Ottawa, ON: Statistics Canada, 2005.
- Canada Revenue Agency. Tax rates for 2006. *CRA Online*. Available from http://www.cra-arc.gc.ca/tax/individuals/faq/2006_rate-e.html; Internet; accessed 25 April 2007.
- Christaller, Walter. *Central Places in Southern Germany*. Translated by C.W. Baskins. Englewood Cliffs, NJ: Prentice-Hall, 1966.
- Christophersen, Kjell A. and M. Henry Robison. "The Economic Contribution of America's Community and Technical Colleges: An Analysis of Investment Effectiveness and Economic Growth." Moscow, ID: by the authors, 2004.
- _____. "The Socioeconomic Benefits of Community Colleges, Illustrated with Case Studies of Everett Community College and Walla Walla Community College in Washington State." Volume 1: Summary Report. EMSI, Consulting Economists. Moscow, ID: by the authors, 2000.
- Drake, R. L. "A Shortcut to Estimates of Regional Input-Output Multipliers: Methodology and Evaluation." *International Regional Science Review* 1 no. 2 (Fall 1976).
- Economic Modeling Specialists, Inc. Regional Input-Output Modeling System (data and software). Database online. Available from <http://www.economic modeling.com>; Internet; annual.
- Fujita, Masahisa, Paul Krugman, and Anthony J. Venables. *The Spatial Economy: Cities, Regions, and International Trade*. Cambridge: Massachusetts Institute of Technology, 1999.
- Governor's Office of Planning and Budget, Demographic and Economic Analysis Section, and Consulting Economists. "The Base Period 1992 Utah Multiregional Input-Output (UMRIO-92) Model: Overview, Data Sources, and Methods." Utah State and Local Government Fiscal Impact Model, Working Paper Series 94-1. Salt Lake City, UT: Demographic and Economic Analysis (DEA), June 1994.

RESOURCES AND REFERENCES

- Grubb, W. Norton. *The Economic Benefits of Sub-Baccalaureate Education: Results from National Studies*. CCRC Brief No. 2, ISSN 1526-2049. New York, NY: Community College Research Center, June 1999.
- Hamilton, J. R., N. K. Whittlesey, M. H. Robison, and J. Ellis. "Economic Impacts, Value Added and Benefits in Regional Project Analysis." *American Journal of Agricultural Economics* 31 no. 2 (1991): 334-344.
- Health Canada and Canadian Executive Council on Addictions. Table 1: Overview of major CAS indicators. In *Canadian Addiction Survey (CAS)*. Ottawa, ON: Canadian Centre on Substance Abuse (CCSA), November 2004.
- Health Canada. Table 1. Smoking status and average number of cigarettes smoked per day, by age group and sex, age 15+ years, Canada 2005. Supplementary Tables, CTUMS Annual 2005. Canadian Tobacco Use Monitoring Survey 2005 (CTUMS). Database online. Available from http://www.hc-sc.gc.ca/hl-vs/tobac-tabac/research-recherche/stat/ctums-esutc/2005/ann-table1_e.html; Internet; accessed 12 October 2006.
- _____. Table 8. Smoking and Education, age 15+ years, Canada 2005. Supplementary Tables, CTUMS Annual 2005. Canadian Tobacco Use Monitoring Survey (CUTMS) 2005. Database online. Available from http://www.hc-sc.gc.ca/hl-vs/tobac-tabac/research-recherche/stat/ctums-esutc/2005/ann-table8_e.html; Internet; accessed 12 October 2006.
- Henderson, James M. and Richard E. Quandt. *Microeconomic Theory: A Mathematical Approach*. New York: McGraw-Hill Book Company, 1971.
- Human Resources and Social Development Canada (HRSDC), Social Assistance Statistical Report: 2004. Database online. Available from <http://www.hrsdc.gc.ca/en/cs/sp/sdc/socpol/publications/reports/sp-626-09-05e/page18.shtml>; Internet; accessed 13 October 2006.
- Junor, Sean and Alex Usher. "The Price of Knowledge 2004: Access and Student Finance in Canada." Canada Millennium Scholarship Foundation, Millennium Research Series, 2004.
- Leung, Ambrose. "The Cost of Pain and Suffering from Crime in Canada." Department of Justice Canada, Research and Statistics Division, 2004.
- Losch, August. *The Economics of Location*. Translated by W. H. Woglom and W. F. Stolper. New Haven: Yale University Press, 1954.
- MacNeil, Patricia and Ikuko Webster. Table A2: Drinking patterns by sex, age, region, language, marital status, education and income. In "Canada's Alcohol and Other Drugs Survey 1994: A Discussion of the Findings." Ottawa, ON: Health Canada, 1997.

RESOURCES AND REFERENCES

- Miller, Ron and Peter Blair. *Input-Output Analysis: Foundations and Extensions*. Englewood Cliffs, NJ: Prentice Hall, 1985.
- Mincer, Jacob. "Investment in Human Capital and Personal Income Distribution." *Journal of Political Economy* (1958): 281-302.
- Molitor, Chris and Duane Leigh. "Estimating the Returns to Schooling: Calculating the Difference Between Correlation and Causation." Paper prepared for CCbenefits, Inc. Pullman, WA: by the authors, March 2001.
- National Council of Welfare. Welfare Incomes 2005: Fact Sheet # 9. Database online. Available from http://www.ncwcnbes.net/htmldocument/principales/Factsheets/WI2005_e.htm; Internet; accessed 11 October 2006.
- Parr, J.B. "Regional Economic Development: An Export-Stages Framework," *Land Economics* 77 no. 1 (1999): 94-114.
- Rehm, Jürgen, et al. "The Costs of Substance Abuse in Canada 2002, Highlights." Ottawa, ON: Canadian Centre on Substance Abuse (CCSA), March 2006.
- Resek, Robert W., David F. Merriman, Susan R. Hartter, and eds. *Illinois Higher Education: Building the Economy, Shaping Society*. Springfield, IL: Illinois Board of Higher Education, University of Illinois, 2000.
- Robison, M. H. "Community Input-Output Models for Rural Area Analysis: With an Example from Central Idaho." *Annals of Regional Science* 31 no. 3 (1997): 325-351.
- _____, R. Coupal, N. Meyer, and C. C. Harris. *The Role of Natural-Resource-Based Industries in Idaho's Economy*. University of Idaho, College of Agriculture Bulletin 731. Moscow, ID: University of Idaho, College of Agriculture, 1991.
- _____. "The Oregon Economic Modeling System (OREMS): A Tool for Analyzing Changes in Jobs, Incomes, and the Spatial Structure of the Oregon Economy." Missoula, MT: 29th Annual Pacific Northwest Economic Conference, May 1995.
- Rutgers, State University of New Jersey, et . "The Impact of EDA RLF Loans on Economic Restructuring." Paper prepared for US Department of Commerce, Economic Development Administration. New Brunswick: Rutgers State Universtiy of New Jersey, 2002.
- Statistics Canada. Average earnings by sex and work pattern. Database online. Available from <http://www40.statcan.ca/l01/cst01/labor01a.htm?sdi=average%20earnings>; Internet; accessed 26 October 2005.

RESOURCES AND REFERENCES

- _____. Average earnings of the population 15 years and over by highest level of schooling, by province and territory (2001 Census). Database online. Available from <http://www40.statcan.ca/l01/cst01/labor50a.htm?sdi=average%20earnings>; Internet; accessed 26 October 2005.
- _____. Average weekly employment insurance benefits. Database online. Available from <http://www40.statcan.ca/l01/cst01/labor17.htm?sdi=employment%20insurance>; Internet; accessed 12 October 2006.
- _____. Canadian Business Patterns. Catalogue No. 61F0040XCB, semi-annual.
- _____. Consolidated provincial and territorial government revenue and expenditures. Database online. Available from <http://www40.statcan.ca/l01/cst01/govt55a.htm?sdi=provincial%20taxes>; Internet; accessed 26 October 2005.
- _____. Consolidated provincial, territorial and local government revenue and expenditures (revenue). Database online. Available from <http://www40.statcan.ca/l01/cst01/govt50a.htm?sdi=revenue%20expenditures>; Internet; accessed 1 November 2005.
- _____. Consumer Price Index. Database online. Available from <http://www.statcan.ca/english/Subjects/Cpi/cpi-en.htm>; Internet; annual.
- _____. Government transfer payments to persons. Database online. Available from <http://www40.statcan.ca/l01/cst01/govt05a.htm>; Internet; accessed 12 October 2006.
- _____. Gross domestic product, income-based. Database online. Available from <http://www40.statcan.ca/l01/cst01/econ03.htm?sdi=gross%20domestic%20product>; Internet; accessed 25 October 2005.
- _____. Gross domestic product, income-based (quarterly). Database online. Available from <http://www40.statcan.ca/l01/cst01/gdps01a.htm?sdi=gross%20domestic%20product>; Internet; accessed 25 October 2005.
- _____. Justice Spending. Database online. Available from <http://www40.statcan.ca/l01/cst01/legal13.htm>; Internet; accessed 16 October 2006.
- _____. Labour force characteristics, unadjusted, by province (monthly). Database online. Available from <http://www40.statcan.ca/l01/cst01/lfss02b.htm>; Internet; accessed September 2006.
- _____. Labour force survey estimates (LFS), by educational attainment, sex and age group, annual. CANSIM Table 282-0004. Database on-line. Available from <http://cansim2>.

RESOURCES AND REFERENCES

statcan.ca/cgi-win/cnsmcgi.exe?Lang=E&RootDir=CII/& CANSIMFILE=CII/CII_1_E.htm; Internet; accessed 2 October 2006.

_____. Labour force survey estimates (LFS), duration of unemployment by sex and age group, annual (persons unless otherwise noted). CANSIM Table 282-0048. Database online. Available from http://cansim2.statcan.ca/cgi-win/cnsmcgi.exe?Lang=E&RootDir=CII/&CANSIMFILE=CII/CII_1_E.htm; Internet; accessed 2 October 2006.

_____. Percentage of smokers in the population. Catalogue no. 82-221-XIE. Database online. Available from <http://www40.statcan.ca/101/cst01/health07b.htm>; Internet; accessed 29 September 2006.

_____. Population by sex and age group, by province and territory. Database online. Available from <http://www40.statcan.ca/101/cst01/demo31a.htm>; Internet; accessed 11 October 2006.

_____. Population 15 years and over by highest degree, certificate or diploma, by province and territory (2001 Census). Database online. Available from <http://www40.statcan.ca/101/cst01/educ41a.htm?sdi=population>; Internet; accessed 11 October 2006.

_____. Table 1-2: Absence rates for full-time employees by sex and education attainment, 2005. Catalogue no. 71-211. Database online. Available from http://www.statcan.ca/english/freepub/71-211-XIE/00006/t002_en.htm?; Internet; accessed 28 September 2006.

_____. Table 1-7. "Absence rates for full-time employees by sex, province, and region, 2005." Catalogue no. 71-211. Database online. Available from http://www.statcan.ca/english/freepub/71-211-XIE/00006/t009_en.htm?; Internet; accessed 28 September 2006.

_____. Table 6-1. "Absence rates for full-time employees by sex and geography - Canada." Catalogue no. 71-211. Database online. Available from http://www.statcan.ca/english/freepub/71-211-XIE/00006/t011_en.htm?; Internet; accessed 28 September 2006.

Stevens, B. H., G. I. Treyz, D. J. Ehrlich, and J. R. Bower. "A New Technique for the Construction of Non-Survey Regional Input-Output Models." *International Regional Science Review* 8 no. 3 (1983): 271-186.

Willis, Robert J. "Wage Determinants: A Survey and Reinterpretation of Human Capital Earnings Functions." In *Handbook of Labor Economics, Vol. 1*. Edited by Kenneth J. Arrow and Michael D. Intriligator. Amsterdam: Elsevier Science Publishers, 1986: 525-602.

APPENDIX 1: GLOSSARY OF TERMS

<i>Alternative education</i>	A “with” and “without” measure of the percent of students who would still be able to avail themselves of education absent the publicly funded colleges and universities in the province. An estimate of 20%, for example, means that 20% of students do not depend directly on the existence of the college in order to obtain their education.
<i>Asset value</i>	Capitalized value of a stream of future returns. Asset value measures what someone would have to pay today for an instrument that provides the same stream of future revenues.
<i>Attrition rate</i>	Rate at which students leave the local region after exiting college due to out-migration, retirement, or death.
<i>Benefit/cost ratio</i>	Present value of benefits divided by present value of costs. If the benefit/cost ratio is greater than one, then benefits exceed costs and the investment is feasible.
<i>Credit hour equivalent</i>	Credit hour equivalent, or CHE, is defined as 20 instructional hours or 45 practica hours of educational activity. In general, it requires 30 CHEs complete one full time equivalent, or FTE.
<i>Demand</i>	Relationship between market price of education and volume of education demanded (expressed in terms of enrolment). The law of the downward-sloping demand curve is related to the fact that enrolment increases only if the price (tuition and fees) is lowered, or conversely, enrolment decreases if price increases.
<i>Discounting</i>	Expressing future revenues and costs in present value terms.
<i>Economics</i>	Study of the allocation of scarce resources among alternative and competing ends. Economics is not normative (what <i>ought</i> to be done), but positive (describes <i>what is</i> , or how people are likely to behave in response to economic changes).

<i>Elasticity of demand</i>	Degree of responsiveness of the quantity of education demanded (enrolment) to changes in market prices (tuition and fees). If a decrease in tuition increases total revenues, demand is elastic. If it decreases total revenues, demand is inelastic. If total revenues remain the same, elasticity of demand is unitary.
<i>Externalities</i>	Impacts (positive and negative) for which there is no compensation. Positive externalities of education include improved social behaviors such as lower crime, reduced welfare and unemployment, and improved health. Colleges do not receive compensation for these benefits, but benefits still occur because education ultimately leads to improved social behaviors.
<i>Gross Domestic Product</i>	Measure of the final value of all goods and services produced. Alternatively, GDP equals the combined incomes of all factors of production, i.e., labour, land and capital. These include wages, salaries, proprietors' incomes, profits, rents and other.
<i>Input-output analysis</i>	Relationship between a given set of demands for final goods and services, and the implied amounts of manufactured inputs, raw materials, and labour this requires. In an educational setting, as colleges pay wages and salaries and spend money for supplies in the local economic region, they also generate earnings in all sectors of the economy, thereby increasing the demand for goods and services and jobs. Moreover, as students enter or rejoin the workforce with higher skills, they earn higher salaries and wages. In turn, this generates more consumption and spending in other sectors of the economy.
<i>Internal rate of return</i>	Rate of interest which, when used to discount cash flows associated with investing in education, reduces its net present value to zero (i.e., where the present value of revenues accruing from the investment are just equal to the present value of costs incurred). This, in effect, is the breakeven rate of return on investment since it shows the highest rate of interest at which the investment makes neither a profit nor a loss.

<i>Multiplier</i>	Measure of overall regional earnings per dollar of faculty and staff earnings (i.e., on- and off-campus earnings divided by on-campus earnings). Multiplier effects are the result of in-area spending for goods and services and of everyday spending by faculty and staff. The analysis also includes added regional earnings attributable to past students still active in the workforce. The regional economy is larger because of student skills, added spending associated with higher student incomes, and enlarged output of industries where past students are employed.
<i>Net cash flow</i>	Benefits minus costs, i.e., the sum of revenues accruing from an investment minus costs incurred.
<i>Net present value</i>	Net cash flow discounted to the present. All future cash flows are, in this way, collapsed into one number, which, if positive, indicates feasibility. The result is expressed as a monetary measure.
<i>Opportunity cost</i>	Benefits foregone from alternative B once a decision is made to allocate resources to alternative A. Or, if an individual chooses not to attend college, he or she foregoes higher future earnings associated with higher education. The benefit of higher education, therefore, is the “price tag” of choosing not to attend college.
<i>Payback Period</i>	Length of time required to recover an investment – the shorter the period, the more attractive the investment. The formula for computing payback period is: Payback period = cost of investment/net return per period

APPENDIX 2: SHUTDOWN POINT

INTRODUCTION

The investment analysis weighs benefits of enrolment (measured in terms of CHEs) against the support provided by provincial and local government. This adjustment factor is unique to the CCbenefits analysis and is used to establish a direct link between the costs of supporting the college and the benefits it generates in return. If benefits accrue without taxpayer support, then it wouldn't be a true investment.²⁹ The overall approach includes a sub-model that simulates the effect on student enrolment should the college lose its provincial and local funding and have to raise tuition in order to stay open. If the college can still operate without provincial and local support, then any benefits it generates at that level are discounted from total benefit estimates. If the simulation indicates that the college cannot stay open, however, then benefits are directly linked to costs and no discounting applies. This appendix documents the procedure for making these adjustments.

PROVINCIAL AND LOCAL GOVERNMENT SUPPORT VERSUS TUITION

Figure 1 presents a simple model of student demand and provincial and local government support. The right side of the graph is a standard demand curve (D) showing student enrolment as a function of tuition and other student fees. Enrolment is measured in total CHEs and expressed as a percentage of current CHEs. The current tuition rate is p' , and provincial and local government support covers $C\%$ of all costs. At this point in the analysis, it is assumed that the college has only two sources of revenues: student tuition payments and provincial and local government support.

²⁹Of course, as a public college, BC Colleges would not be permitted to continue without public funding, so the situation in which it would lose all provincial and local support is entirely hypothetical. The purpose of the adjustment factor is to examine BC Colleges standard investment analysis terms by netting out any benefits it may be able to generate that are not directly linked to the costs of supporting it.

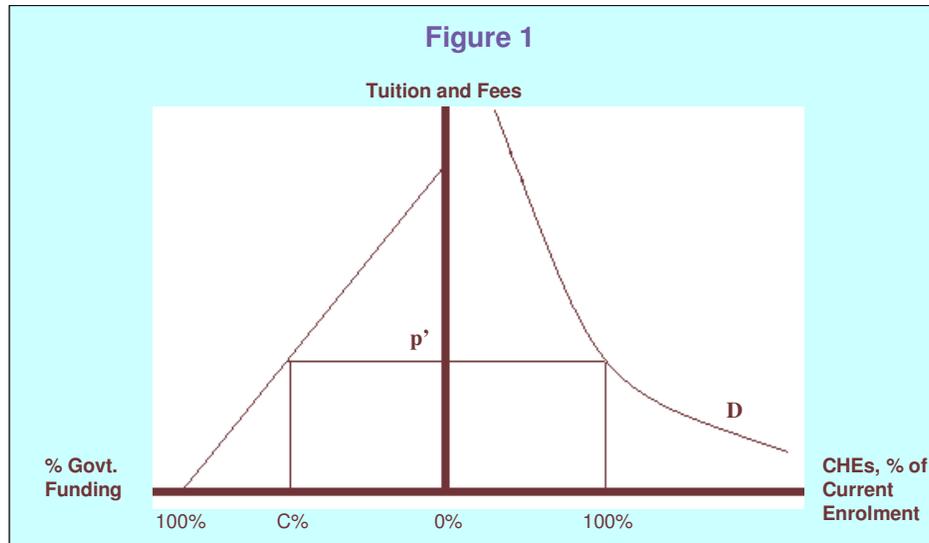
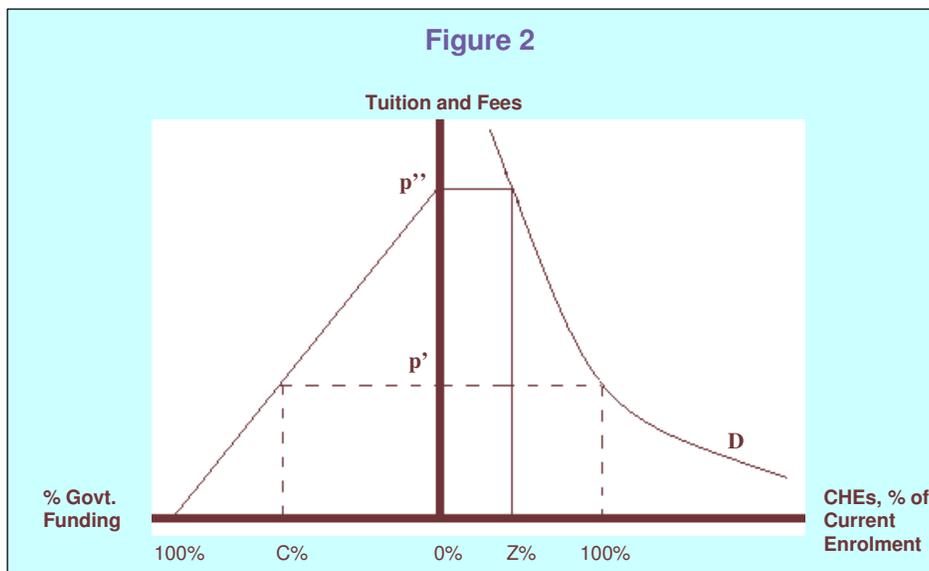


Figure 2 shows another important reference point in the model—where provincial and local government support is 0%, tuition rates are increased to p'' , and enrolment is $Z\%$ (less than 100%). The reduction in enrolment reflects price elasticity in the students’ school vs. no-school decision. Neglecting for the moment those issues concerning the college’s minimum operating scale (considered below in the section on “College Shutdown Point”), the implication for the investment analysis is that benefits of provincial and local government support must be adjusted to net out benefits associated with a level of enrolment at $Z\%$ (i.e., the college can provide these benefits absent provincial and local government support).



FROM ENROLMENT TO BENEFITS

This appendix focuses mainly on the size of enrolment (i.e., production of CHEs) and its relationship to student versus provincial and local government funding. However, to clarify the argument it is useful to briefly consider the role of enrolment in the larger benefit/cost model.

Let B equal the benefits attributable to provincial and local government support. B might be understood as applying to either the broad or narrow taxpayer perspectives. The analysis in the Main Report derives all benefits as a function of student enrolments (i.e., CHEs). For consistency with the graphical exposition elsewhere in this appendix, B is expressed as a function of the percent of current enrolment (i.e., percent of current CHEs). Accordingly, the equation

$$(1) \quad B = B(100\%)$$

reflects the total benefits generated by enrolments at their current levels, measured in the Main Report and shown in **Table 3.6** for the broad and narrow taxpayer perspectives.

Consider benefits now with reference to **Figure 2**. The point where provincial and local government support is zero nonetheless provides for Z% (less than 100%) of the current enrolment, and benefits are symbolically indicated by:

$$(2) \quad B = B(Z\%)$$

Inasmuch as the benefits in (2) occur with or without provincial and local government support, the benefits appropriately attributed to provincial and local government support are given by:

$$(3) \quad B = B(100\%) - B(Z\%)$$

COLLEGE SHUTDOWN POINT

College operations cease when fixed costs can no longer be covered. The shutdown point is introduced graphically in **Figure 3** as S%. The location of point S% indicates that the college can operate at an even lower enrolment level than Z% (the point of zero

provincial and local funding). At point $S\%$, provincial and local government support is still zero, and the tuition rate has been raised to p''' . At tuition rates still higher than p''' , the college would not be able to attract enough students to keep the doors open, and it would shut down. In **Figure 3**, point $S\%$ illustrates the shutdown point but otherwise plays no role in the estimation of provincial and local government benefits. These remain as shown in equation (3).

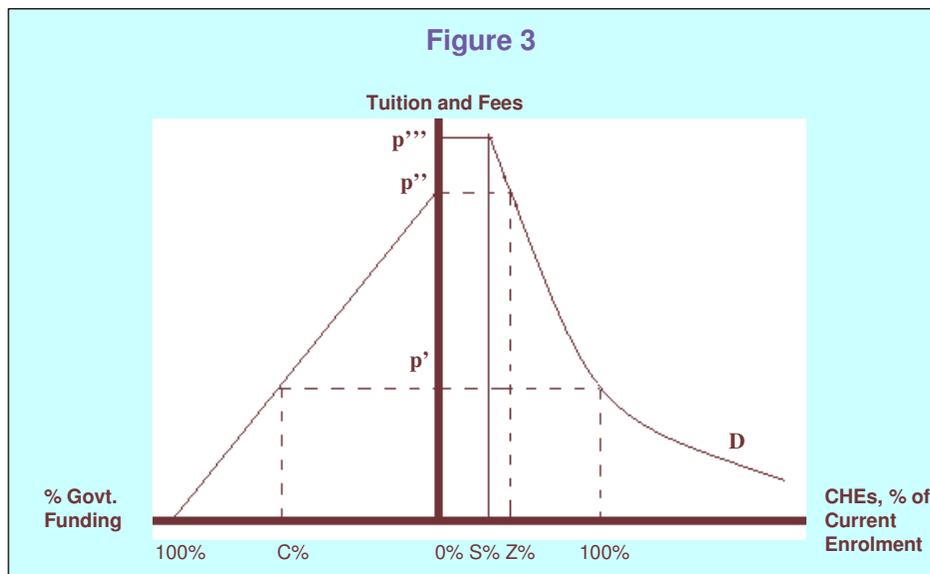
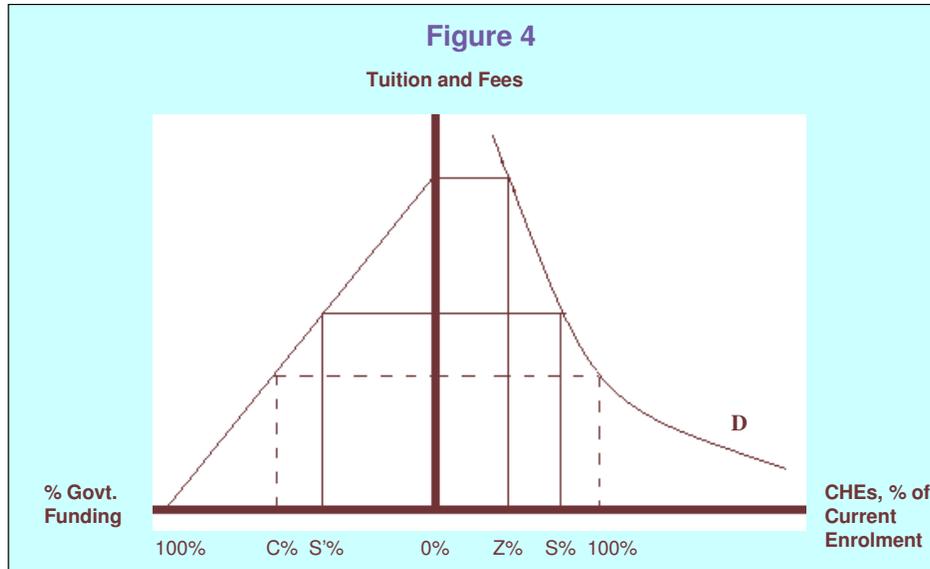


Figure 4 illustrates yet another scenario. Here the shutdown point occurs at an enrolment level greater than $Z\%$ (the level of zero provincial and local government support), meaning some minimum level of provincial and local government support is needed for the school to operate at all. This minimum portion of overall funding is indicated by $S'\%$ on the left side of the chart, and as before, the shutdown point is indicated by $S\%$ on the right side of chart. In this case, provincial and local government support is appropriately credited all the benefits generated by enrolment, or $B=B(100\%)$.

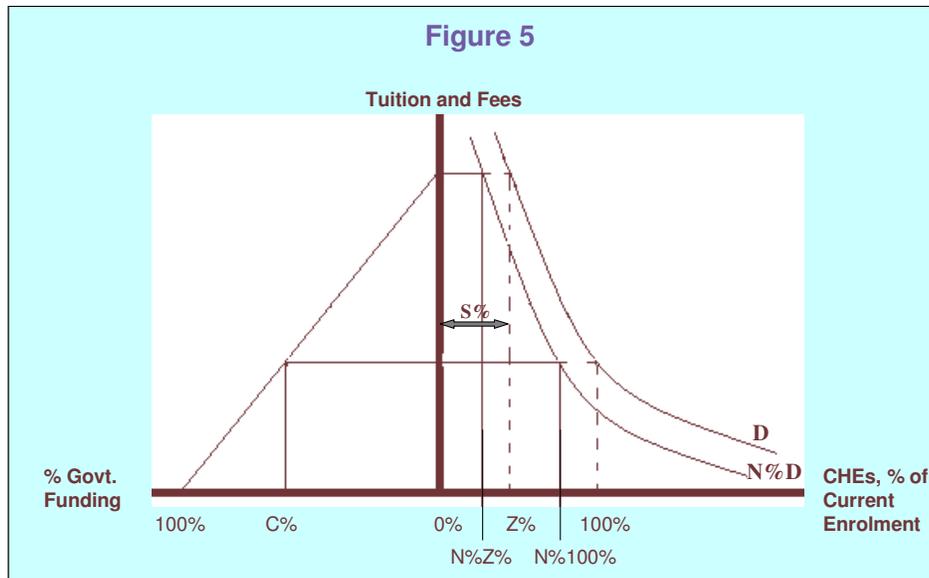


ADJUSTING FOR ALTERNATIVE EDUCATION OPPORTUNITIES

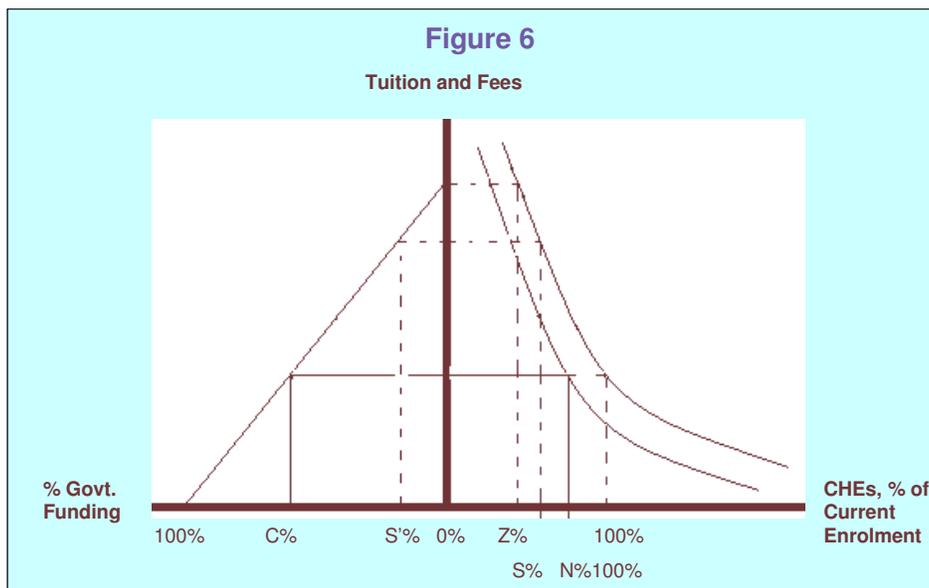
Because there may be education alternatives to the colleges and universities in the province, yet another adjustment is necessary. The question asked is: “Absent the publicly funded colleges and universities in the province, what percentage of the students would be able to obtain their education elsewhere?” Benefits associated with the education of these students are deducted from overall benefit estimates.

The adjustment for alternative education is easily incorporated into the simple graphic model. For simplicity, let A% equal the percent of students with alternative education opportunities, and N% equal the percent of students without an alternative. Note that $N\% + A\% = 100\%$. **Figure 5** presents the case where the college could operate absent provincial and local government support (i.e., Z% occurs at an enrolment level greater than the shutdown level S%). In this case, the benefits generated by enrolments absent provincial and local government support must be subtracted from total benefits. This case is parallel to that indicated in equation (3), and the net benefits attributable to provincial and local government support is given by:

$$(4) \quad B = B(N\%100\%) - B(N\%Z\%)$$



Finally, **Figure 6** presents the case where the college cannot remain open absent some minimum S' % level of provincial and local government support. In this case provincial and local government is credited with all benefits generated by current enrolment, less only the percent of students with alternative education opportunities. These benefits are represented symbolically as $B(N\%100\%)$.



APPENDIX 3: INVESTMENT ANALYSIS RESULTS—A PRIMER

The purpose of this appendix is to provide some context and meaning to investment analysis results in general, using the simple hypothetical example summarized in **Table 1** below. The table shows the projected (assumed) benefits and costs over time for one student and associated investment analysis results.³⁰

Table 1. Costs and Benefits

Year	Tuition	Opportunity Cost	Total Cost	Higher Earnings	Net Cash Flow
1	2	3	4	5	6
1	\$1,500	\$20,000	\$21,500	\$0	(\$21,500)
2	\$0	\$0	\$0	\$5,000	\$5,000
3	\$0	\$0	\$0	\$5,000	\$5,000
4	\$0	\$0	\$0	\$5,000	\$5,000
5	\$0	\$0	\$0	\$5,000	\$5,000
6	\$0	\$0	\$0	\$5,000	\$5,000
7	\$0	\$0	\$0	\$5,000	\$5,000
8	\$0	\$0	\$0	\$5,000	\$5,000
9	\$0	\$0	\$0	\$5,000	\$5,000
10	\$0	\$0	\$0	\$5,000	\$5,000
NPV			\$21,500	\$35,747	\$14,247
IRR					18%
B/C Ratio					1.7
Payback Period					4.2 years

Assumptions are as follows:

- 1) The time horizon is 10 years—i.e., benefits and costs are projected out 10 years into the future (Column 1). Once higher education has been earned, benefits of higher earnings remain with the student into the future. The objective is to measure these future benefits and compare them to costs of education.
- 2) The student attends college for one year for which he or she pays a tuition of \$1,500 (Column 2).
- 3) The opportunity cost of time (earnings foregone while attending college for one year) for this student is estimated at \$20,000 (Column 3).

³⁰ Note that this is a hypothetical example. The numbers used are not based on data collected from any community or technical college.

- 4) Together, these two cost elements (\$21,500 total) represent the out-of-pocket investment made by the student (Column 4).
- 5) In return, it is assumed that the student, having completed the one year of study, will earn \$5,000 more per year than he would have without the education (Column 5).
- 6) Finally, the net cash flow column (NCF) in Column 6 shows higher earnings (Column 5) less the total cost (Column 4).
- 7) The assumed “going rate” of interest is 4%, the rate of return from alternative investment schemes, for the use of the \$21,500.

Now the “mechanics”—results are expressed in standard investment analysis terms: the net present value (NPV), the internal rate of return (IRR—or, as referred to in the Main Report, simply the rate of return—RR), the benefit/cost ratio (B/C), and the payback period. Each of these is briefly explained below in the context of the cash flow numbers in **Table 1**.

NET PRESENT VALUE (NPV)

“A bird in hand is worth two in the bush.” This simple folk wisdom lies at the heart of any economic analysis of investments lasting more than one year. The student in **Table 1** has choices: 1) attend college, or 2) forego higher education and maintain present employment. If he or she decides to enroll, certain economic implications unfold: tuition must be paid and earnings will cease for one year. In exchange, the student calculates that, with higher education, his or her income will increase by at least the \$5,000 per year as indicated in the table.

The question is simple: will the prospective student be economically better off by choosing to enroll? If he/she adds up higher earnings of \$5,000 per year for the remaining nine years in **Table 1**, the total will be \$45,000. Compared to a total investment of \$21,500, this appears to be a very solid investment. The reality, however, is different—benefits are far lower than \$45,000 because future money is worth less than present money. Costs (tuition plus foregone earnings) are felt immediately because they are incurred today—in the present. Benefits (higher earnings), on the other hand, occur in the future. They are not yet available. All future benefits must be discounted by the going rate of interest (referred to as the discount rate) to be able to express them in

present value terms.³¹ A brief example: at 4%, the present value of \$5,000 to be received one year from today is \$4,807. If the \$5,000 were to be received in year ten, the present value would reduce to \$3,377. Or put another way, \$4,807 deposited in the bank today earning 4% interest will grow to \$5,000 in one year; and \$3,377 deposited today would grow to \$5,000 in ten years. An “economically rational” person would, therefore, be equally satisfied receiving \$3,377 today or \$5,000 ten years from today given the going rate of interest of 4%. The process of discounting—finding the present value of future higher earnings—allows the model to express values on an equal basis in future or present value terms.

The goal is to express all future higher earnings in present value terms so that they can be compared to investments incurred today—tuition and foregone earnings. As indicated in **Table 1**, the cumulative present value of \$5,000 worth of higher earnings between years 2 and 10 is \$35,747 given the 4% interest rate, far lower than the undiscounted \$45,000 discussed above.

The net present value of the investment is \$14,247. This is simply the present value of the benefits less the present value of the costs, or $\$35,747 - \$21,500 = \$14,247$. In other words, the present value of benefits exceeds the present value of costs by as much as \$14,247. The criterion for an economically worthwhile investment is that the net present value is equal to or greater than zero. Given this result, it can be concluded that, *in this case*, and given these assumptions, this particular investment in education is very strong.

INTERNAL RATE OF RETURN (IRR)

The internal rate of return is another way of measuring the worth of investing in education using the same cash flows shown in **Table 1**. In technical terms—the internal rate of return is a measure of the average earning power of money used over the life of the investment. It is simply the interest rate that makes the net present value equal to zero. In the NPV example above the model applies the “going rate” of interest of 4% and computed a positive net present value of \$14,247. The question now is: what would the interest rate have to be in order to reduce the net present value to zero? Obviously it would have to be higher—18% in fact, as indicated in **Table 1**. Or, if a discount rate of

³¹ Technically, the interest rate is applied to compounding—the process of looking at deposits today and determining how much they will be worth in the future. The same interest rate is called a discount rate when the process is reversed—determining the present value of future earnings.

18% were applied to the NPV calculations instead of the 4%, then the net present value would reduce to zero.

What does this mean? The internal rate of return of 18% defines a breakeven solution—the point where the present value of benefits just equals the present value of costs, or where the net present value equals zero. Or, at 18%, higher incomes of \$5,000 per year for the next nine years will earn back all investments of \$21,500 made plus pay 18% for the use of that money (\$21,500) in the meantime. Is this a good return? Indeed it is. If it is compared to the 4% “going rate” of interest applied to the net present value calculations, 18% is far higher than 4%. It may be concluded, therefore, that the investment in this case is solid. Alternatively, comparing the 18% rate of return to the long-term 7% rate or so obtained from investments in stocks and bonds also indicates that the investment in education is strong relative to the stock market returns (on average).

A word of caution—the IRR approach can sometimes generate “wild” or “unbelievable” results—percentages that defy the imagination. Technically, the approach requires at least one negative cash flow (tuition plus opportunity cost of time) to offset all subsequent positive flows. For example, if the student works full-time while attending college, the opportunity cost of time would be much lower—the only out-of-pocket cost would be the \$1,500 paid for tuition. In this case, it is still possible to compute the internal rate of return, but it would be a staggering 333% because only a negative \$1,500 cash flow will be offsetting nine subsequent years of \$5,000 worth of higher earnings. The 333% return is technically correct, but not consistent with conventional understanding of returns expressed as percentages. For purposes of this report, therefore, all results exceeding 100% are expressed simply as: “NA” or “> 100%.”

BENEFIT/COST RATIO (B/C)

The benefit/cost ratio is simply the present value of benefits divided by present value of costs, or $\$35,747 / \$21,500 = 1.7$ (based on the 4% discount rate). Of course, any change in the discount rate will also change the benefit/cost ratio. Applying the 18% internal rate of return discussed above would reduce the benefit/cost ratio to 1.0—or the breakeven solution where benefits just equal costs. Applying a discount rate higher than the 18% would reduce the ratio to less than one and the investment would not be feasible. The 1.7 ratio means that a dollar invested today will return a cumulative \$1.70 over the ten-year time period.

PAYBACK PERIOD

This is the length of time from the beginning of the investment (consisting of the tuition plus earnings foregone) until higher future earnings return investments made. In **Table 1**, it will take roughly 4.2 years of \$5,000 worth of higher earnings to recapture the student's investment of \$1,500 in tuition and the \$20,000 earnings he or she foregoes while attending college. Higher earnings occurring *beyond* 4.2 years are the returns that make the investment in education *in this example* economically worthwhile. The payback period is a fairly rough, albeit common, means of choosing between investments. The shorter the payback period is, the stronger the investment.